

From: [Kris Lindsay](#)
To: [Lindsay McClure](#); [Iain Main](#); [Stevie McLaughlin](#)
Subject: Re: ERPP Supply Chain Impact from Iran War request
Date: 09 April 2026 09:01:52
Attachments: [image001.png](#)
[image002.png](#)
[image003.png](#)
[image004.png](#)

Hi all

This is the current assessment from Strat Sourcing. Can provided more detail if required.

KR

RAG Status (Green/Amber/Red)	Issue / Risk	Impact	Products / Suppliers Affected	Mitigation / Current Position	Escalation Required (Yes/No)
Green	Helium supply risk was flagged in March 2026 following geopolitical disruption in the Middle East, specifically Qatar, which accounts for approximately one-third of global helium production. While the UK does not directly source helium from Qatar, there is potential for indirect global market pressure if disruption persists. The primary NHSS dependency is helium for MRI scanners; other medical uses are limited and specialist.	No current disruption to helium supply for NHS Scotland services. MRI scanners across Scotland are predominantly covered by supplier-managed service contracts, including cryogen supply. No impact reported on clinical activity, service delivery, or scanner uptime.	Philips confirm no material impact on supply chain at present and report >90% mitigation buffers already secured. They also highlight increased deployment of BlueSeal MRI technology, which uses ~7 litres of helium (<0.5% of conventional systems), significantly reducing exposure to helium shortages and price volatility. Air Products advise UK helium supply remains stable, with primary sourcing from the USA and Algeria. They maintain over one year of strategic reserve in US storage caverns and have tested alternative logistics routes to mitigate geopolitical risk. GE HealthCare and Siemens Healthineers report no immediate risk to UK helium supply and confirm active monitoring of the global situation. AXREM / DHSC engagement confirms helium for MRI is not typically sourced from the Middle East and no current concerns exist regarding continuity of supply.	Ongoing supplier engagement across MRI manufacturers and medical gas suppliers. Alignment with DHSC and UK-wide supply resilience monitoring.	No
		No impact on product		DHSC and NP assessments confirm availability risk remains low. Majority of shipping	

Green	Global shipping disruption linked to Red Sea / Suez instability	availability; potential upward pressure on freight and landed costs if disruption persists.	Imported medical devices, consumables and equipment with Asia–Europe supply routes.	already routing via alternative routes. NP continues horizon scanning and supplier engagement to monitor cost impacts.	No
Green	Energy and petrochemical price volatility driven by Middle East conflict	Potential cost pressures rather than supply shortages; may impact future contract pricing.	Petrochemical–dependent products (e.g. medical examination gloves).	Risk recognised and monitored. No shortages reported. Commercial impacts to be managed through supplier engagement and contract mechanisms as pressures crystallise. A small number of supplier have tried to enact force majeure clauses to add fuel surcharges however these are not in-line with NHSS contractual clauses.	No
Green	Supplier cyber security risk associated with geopolitical instability	No current service disruption; risk is indirect and precautionary.	Strategic and critical suppliers across multiple categories. Suppliers with touch points in Israel or USA at higher risk.	NP has proactively sought assurance from key suppliers on cyber resilience as part of wider geopolitical risk engagement. Feedback confirms contingency plans in place and services maintained. All key suppliers are independently monitored via a third party Core to Cloud	No
				Suppliers report stable supply.	

Green	Medical gas market pricing sensitivity linked to global conditions	Potential incremental cost pressure; no continuity risk identified. Small price increase received from BOC c.£50k	Medical gas suppliers (including oxygen and specialist gases).	Isolated price increases noted but no shortages. NP monitoring commercial impacts through routine supplier management.	No
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Kris Lindsay
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From: Lindsay McClure <[REDACTED]@nhs.scot>
Sent: Thursday, April 9, 2026 08:56
To: Kris Lindsay [REDACTED]@nhs.scot>; Iain Main [REDACTED]@nhs.scot>; Stevie McLaughlin [REDACTED]@nhs.scot>
Subject: RE: ERPP Supply Chain Impact from Iran War request

Hi all,

Some words on medicines

Lindsay

Medicines

DHSC are leading on medicines supply resilience at UK level. They have advised that the UK has no direct dependencies on Iran and only limited dependencies on other Middle Eastern countries aside from Israel. A small number of products may pose vulnerability due to their sole-supplier status; the DHSC is engaging with companies and closely monitoring. There is no evidence of a reduction in the supply of medicines to Scotland due to challenges in the Middle East.

The Healthcare Distribution Authorisation, the pharmaceutical wholesaler trade body, has signalled that wholesalers may begin to introduce fuel surcharges; surcharges are not known to have begun to be imposed. There are also examples of pharmaceutical suppliers signalling that they may need to review proceed linked to cost pressures linked to energy and raw material inputs.

Questions are being received from medicine suppliers about Government plans for a fuel shortage scenario.

Standard lines are being sought from SG to ensure consistent messaging to the market. The pharmaceutical supply chain is provided by commercial suppliers and external to the NHS; advice is also being sought from SG on any actions that should be taken now to prepare for a fuel shortage scenario, for example identification of priority suppliers.

Lindsay McClure
Associate Director Medicines Pricing and Supply
Public Services Delivery Scotland
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From: Gordon Beattie <[REDACTED]@nhs.scot>
Sent: 09 April 2026 08:30
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Cc: Lindsay McClure [REDACTED]@nhs.scot>
Subject: RE: ERPP Supply Chain Impact from Iran War request

Can I see the draft please this morning.

Best Regards

Gordon

Gordon Beattie
Director of National Procurement | Public Services Delivery Scotland
National Distribution Centre | 2 Swinhill Avenue
Larkhall | ML9 2QX

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From: Gordon Beattie
Sent: 07 April 2026 16:01
To: Lindsay McClure [REDACTED]@nhs.scot>; Kris Lindsay <[REDACTED]@nhs.scot>; Iain Main [REDACTED]@nhs.scot>
Cc: Chris Sanderson (NHS Greater Glasgow and Clyde) [REDACTED]@nhs.scot>; Stevie McLaughlin [REDACTED]@nhs.scot>
Subject: RE: ERPP Supply Chain Impact from Iran War request

Iain and Kris are doing that Lindsay so could you link in with them atm. Thanks

Best Regards

Gordon

Gordon Beattie
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From: Lindsay McClure [REDACTED]@nhs.scot>
Sent: 07 April 2026 15:57
To: Gordon Beattie [REDACTED]@nhs.scot>; Kris Lindsay [REDACTED]@nhs.scot>; Iain Main [REDACTED]@nhs.scot>
Cc: Chris Sanderson (NHS Greater Glasgow and Clyde) [REDACTED]@nhs.scot>; Stevie McLaughlin [REDACTED]@nhs.scot>
Subject: RE: ERPP Supply Chain Impact from Iran War request

Hi Gordon,

Are you pulling together a template for us to input our sections. How best to do this efficiently?

Lindsay

From: Gordon Beattie <[REDACTED]@nhs.scot>

Sent: 07 April 2026 08:02

To: Kris Lindsay <[REDACTED]@nhs.scot>; Iain Main <[REDACTED]@nhs.scot>; Lindsay McClure <[REDACTED]@nhs.scot>

Cc: Chris Sanderson (NHS Greater Glasgow and Clyde) <[REDACTED]@nhs.scot>; Stevie McLaughlin <[REDACTED]@nhs.scot>

Subject: ERPP Supply Chain Impact from Iran War request

We discussed a weekly sitrep with erpp last week. I mentioned keeping it brief and covering 5 bullet areas:

- Pharma
- NDS
- national frameworks
- HB direct supply
- Financial Impact

A message for NEOG updates was to be requested each Monday to be incorporated to a wed release sitrep.

Can we also include a short 1 or 2 sentence opening para covering a high level summary of current supplychain situation .

We agreed a first report for tomorrow.

Useful to reference this below in HB and finance impact bullets.

Best Regards

Gordon

Gordon Beattie

Director of National Procurement,

NHS National Services Scotland

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Sent from [Outlook for Android](#)

From: Chris Sanderson (NHS Greater Glasgow and Clyde) <[REDACTED]@nhs.scot>

Sent: Friday, April 3, 2026 4:21:29 PM

To: Nick Garrad <[REDACTED]@nhs.scot>; Kris Lindsay <[REDACTED]@nhs.scot>; Simon Mollart <[REDACTED]@nhs.scot>; Gordon Beattie <[REDACTED]@nhs.scot>

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Glasgow and Clyde) [REDACTED]@nhs.scot>; [REDACTED] (NHS Borders) [REDACTED]@nhs.scot>; [REDACTED] (NHS Fife) [REDACTED]@nhs.scot>; [REDACTED] (NHS Lanarkshire) [REDACTED]@lanarkshire.scot.nhs.uk>; [REDACTED] (NHS Greater Glasgow and Clyde) [REDACTED]@nhs.scot>; [REDACTED] (NHS Greater Glasgow and Clyde) [REDACTED]@nhs.scot>; [REDACTED] (NHS Greater Glasgow and Clyde) [REDACTED]@nhs.scot>

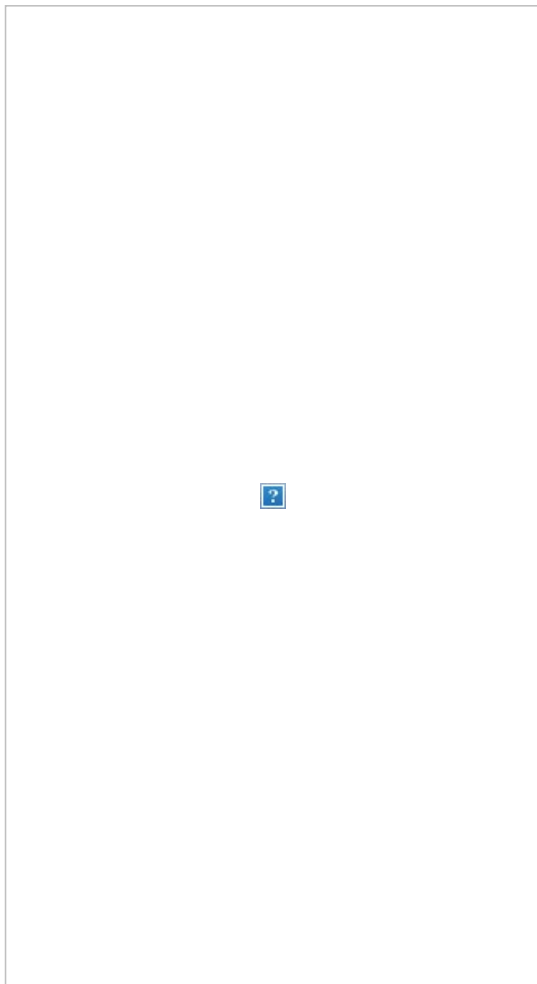
Subject: Re: Energy surcharge notification now published on the Christeys Website

Hi Nick

We'll check this out. GGC collaborated with Lanarkshire (Lanarkshire as lead contracting authority) for the chemical dosing system equipment and supply of chemicals for both the Glasgow Laundry (servicing GGC and Golden Jub) and West of Scotland laundry (hosted in Lanarkshire for Lanarkshire, A&A and D&G) so we will have contractual terms in place but they will no doubt be claiming force majeure to justify the surcharge, but we'll need to push back and get ask them to be transparent about their cost base and explain why the surcharge is necessary.

I suspect we'll end up at a negotiated temporary agreement but it is a worrying sign that more suppliers will be going down this route. This will sit with James Warnock, our Commercial Team Manager (Non-Medical) and Marie Slaven as Commodity Manager for the Facilities category of spend.

As you can see from the screenshot below, even McQueens Dairies who deliver milk to my house are at it



Chris Sanderson MCIPS Chartered
Director of Procurement
Finance Department
NHS Greater Glasgow & Clyde
Email: [REDACTED]@nhs.scot

[NHS GGC Procurement](#)

From: Nick Garrad [REDACTED] <[REDACTED]@nhs.scot>

Sent: 03 April 2026 11:21

To: Kris Lindsay [REDACTED] <[REDACTED]@nhs.scot>; Simon Mollart [REDACTED] <[REDACTED]@nhs.scot>; Chris Sanderson (NHS Greater Glasgow and Clyde) [REDACTED] <[REDACTED]@nhs.scot>; Gordon Beattie [REDACTED] <[REDACTED]@nhs.scot>

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Subject: Fw: Energy surcharge notification now published on the Christeys Website

Hi all,

Further to point raised at SMT on Wednesday, I've just been forwarded the attached communication from our Production Unit, impact is potentially wider than NHS Tayside and aware as Chris will be of previous discussions re Laundry spend under CITF umbrella. Pulled NHS Scotland 26-27 spend to show wider potential impact beyond NHS Tayside and wondered if any other Boards had received similar comms?

N

Nick Garrad
Contracts Optimisation Manager
NHS Tayside
Procurement Department
Ninewells Hospital
Dundee
DD1 9SY

Note my e-mail address has changed to [REDACTED] <[REDACTED]@nhs.scot> - please update your records accordingly

Direct Dial: [REDACTED]

E-Mail: [REDACTED] <[REDACTED]@nhs.scot>

Please do not use previous mobile number [REDACTED]

Please direct any general enquiries to:-

Procurement Helpdesk
Ext 40700
<https://nhsnss.service-now.com/procurementhelpdesk>
E-mail: tay.suppliesinvoices@nhs.scot

From: [REDACTED] <[REDACTED]@nhs.scot>

Sent: 01 April 2026 11:20

To: [REDACTED] <[REDACTED]@nhs.scot>; [REDACTED] <[REDACTED]@nhs.scot>; Nick Garrad

[REDACTED] <[REDACTED]@nhs.scot>

Cc: [REDACTED] <[REDACTED]@nhs.scot>; [REDACTED] <[REDACTED]@nhs.scot>

Subject: Fw: Energy surcharge notification now published on the Christeys Website

Hi [REDACTED]

Thank you for letting me know and forwarding this notifications. Moving forward, please always copy our Management Accountant and Procurement Contracts Manager/Lead in any potential price increase / change of

costs notifications.

[REDACTED] and @Nick Garrad please see attached notification of planned price increase in Laundry detergent costs.

Kind regards

[REDACTED]

[REDACTED]
Quality and Technical Lead
Central Decontamination Unit &
Tayside Linen Services
NHS Tayside
Ninewells Hospital

Ext: [REDACTED] Email [REDACTED]@nhs.scot

From: [REDACTED]@nhs.scot>

Sent: 01 April 2026 10:47

To: [REDACTED]@nhs.scot>; [REDACTED]@nhs.scot>

Subject: Fw: Energy surcharge notification now published on the Christeyns Website

Hi Both,

Please see attached surcharge notice from May from Christeyns.

Is there anyone in procurement or Finance that should be made aware of this?

Kind regards,

[REDACTED]

[REDACTED]
Assistant Production Manager
Production Unit
Ninewells Hospital
DD1 9SY
Tel: [REDACTED]
Ext: [REDACTED]
Mob: [REDACTED]

From: [REDACTED]@christeyns.com>

Sent: 30 March 2026 4:08 PM

Subject: Energy surcharge notification now published on the Christeyns Website

Hello

Please see the notice just published on our website regarding product surcharges.

<https://www.christeyns.com/article/energy-surcharges/>

I have also attached a PDF copy.

It's important we draw your attention to this announcement, prior to any surcharge implementation.

Regards

[REDACTED]



Christeyns UK Rutland Street, Bradford, BD4 7EA W www.christeyns.com
Reception M



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