

From: [Kris Lindsay](#)
To: [Stevie McLaughlin](#); [Gordon Beattie](#); [Iain Main](#)
Cc: [Simon Mollart](#)
Subject: Re: 20260331- Supply Chain Disruption - NSS Input for SGORR M - For Action by 1330 - OS
Date: 31 March 2026 14:39:52
Attachments: [image006.png](#)
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[image011.png](#)
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[Outlook-Title_Twi.png](#)
[Outlook-Image illu.png](#)
[Outlook-kbpiumub.png](#)
[Outlook-Title_Lin.png](#)
[Outlook-Image illu.png](#)

Hi Stevie

Update re Helium below

- Helium for MRI scanners was flagged as a risk on 19 March 2026, as approximately one third of global production originates in Qatar. Feedback from the main NHSS suppliers confirmed that MRI scanners are under supplier-managed service contracts and that suppliers are actively monitoring the global supply situation, with no current indication of any risk to continuity of supply. Major NHSS suppliers have also confirmed that their helium supply does not originate from Qatar, with one of the primary suppliers being Air Products, which operates a dedicated helium storage cavern in the United States holding more than one year of supply, providing a strong buffer against potential regional disruption.

KR

Kris Lindsay MCIPS

Head of Strategic Sourcing & Commercial

National Procurement

NHS National Services Scotland

Tel: [REDACTED] [REDACTED] [@nhs.scot](#)  [Chat on Teams](#)  [Follow me on LinkedIn](#)

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From: Stevie McLaughlin [REDACTED] [@nhs.scot](#)>
Sent: Tuesday, March 31, 2026 14:16
To: Gordon Beattie [REDACTED] [@nhs.scot](#)>; Kris Lindsay [REDACTED] [@nhs.scot](#)>; Iain Main [REDACTED] [@nhs.scot](#)>
Cc: Simon Mollart [REDACTED] [@nhs.scot](#)>
Subject: Re: 20260331- Supply Chain Disruption - NSS Input for SGORR M - For Action by 1330 - OS

So I have the following;

- DHSC provided an official-sensitive bringing briefing on 6th March 26 which SG were copied into covering any dependencies on Iran, middle east and Israel. This was assessed as low risk. It also covered shipping risks noting most major UK bound routes (e.g. Asia–Europe) had not yet returned to the Red Sea/Suez and were already routing via the Cape of Good Hope. It did note the potential impact to prices through oil price increases.
- National Procurement has been proactively engaging across our vendor base, reaching out to suppliers for their feedback on any impacts related to the conflict as well as wider geopolitical pressures resulting from that, including cyber security. Feedback to date indicates that suppliers are continuing to maintain both goods and services provision, and their contingency resilience plans are well established and being actively managed. While some commercial pressures have been noted, these are being tracked and will be addressed through further discussions as they become more clearly defined. Health boards retain good stocks levels locally as does the National Distribution Service. Where concerns are raised agreements will be put in place to adopt appropriate contingent measures e.g. through the purchase of additional stock or securing alternative supply routes.

Attached is our most recent supply chain risk report, the next one will be issued this week to SG NSS Sponsor

Are we expecting an update on Helium?

regards,
Stevie

Stevie McLaughlin

Head of Governance and Sustainable Solutions

Governance and Sustainability

National Procurement

NHS National Services Scotland

From 1 April, NHS National Services Scotland (NSS) and NHS Education for Scotland (NES) will join to form Public

Services Delivery (PSD) Scotland, enabling transformation in health, social care, and the wider public sector. Look out for further updates during this transition.

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From: Gordon Beattie @nhs.scot>

Sent: Tuesday, March 31, 2026 1:42 PM

To: Kris Lindsay @nhs.scot>; Iain Main @nhs.scot>

Cc: Simon Mollart @nhs.scot>; Stevie McLaughlin @nhs.scot>

Subject: RE: 20260331- Supply Chain Disruption - NSS Input for SGORR M - For Action by 1330 - OS

Thanks adding Stevie for the 'pen'

Best Regards

Gordon

Gordon Beattie
Director of National Procurement,
NHS National Services Scotland

M: 

E: @nhs.scot



From: Kris Lindsay @nhs.scot>

Sent: 31 March 2026 13:27

To: Iain Main @nhs.scot>; Gordon Beattie @nhs.scot>

Cc: Simon Mollart @nhs.scot>

Subject: Re: 20260331- Supply Chain Disruption - NSS Input for SGORR M - For Action by 1330 - OS

Gordon

We've been working with Iain to do this supplier engagement piece collaboratively so there is no duplication of comms. From a SS perspective, we added in our cTop 100 suppliers and also suppliers with touch points in Israel or the wider Middle East.

KT

Kris Lindsay MCIPS

Head of Strategic Sourcing & Commercial

National Procurement

NHS National Services Scotland

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From: Iain Main [redacted]@nhs.scot>
Sent: Tuesday, March 31, 2026 13:21
To: Gordon Beattie [redacted]@nhs.scot>
Cc: Kris Lindsay [redacted]@nhs.scot>; Simon Mollart [redacted]@nhs.scot>
Subject: FW: 20260331- Supply Chain Disruption - NSS Input for SGORR M - For Action by 1330 - OS

Afternoon Gordon,

Here is update from NDS/NP perspective:-

National Procurement has been proactively engaging across our vendor base, reaching out to suppliers for their feedback on any impacts related to the conflict as well as wider geopolitical pressures resulting from that, including cyber security. Feedback to date indicates that suppliers are continuing to maintain both goods and services provision, and their contingency resilience plans are well established and being actively managed. While some commercial pressures have been noted, these are being tracked and will be addressed through further discussions as they become more clearly defined. Health boards retain good stocks levels locally as does the National Distribution Service. Where concerns are raised agreements will be put in place to adopt appropriate contingent measures e.g. through the purchase of additional stock or securing alternative supply routes.

Hopefully that helps.

Thanks
Iain.

Iain Main
Head of Supply Chain
National Distribution Service
National Procurement
NHS National Services Scotland

Tel: [redacted] or [redacted] | [redacted]@nhs.scot |  [Chat on Teams](#)

From 1 April, NHS National Services Scotland (NSS) and NHS Education for Scotland (NES) will join to form Public Services Delivery (PSD) Scotland, enabling transformation in health, social care, and the wider public sector. Look out for further updates during this transition.

Important Notice: Pre-Booking Pallet Deliveries to NHS Scotland Distribution Centres

This is an important notice for anyone delivering pallets to NHS Scotland Distribution Centres.

Key Points:

- **Pre-Booking Required:** All pallet deliveries must be booked at least 72 hours in advance by contacting the NHS Scotland Control Tower.
- **Booking Confirmation:** You will receive a confirmation email or phone call, which is required for access to the distribution site.
- **Delivery Rejection:** Deliveries without booking confirmation will be rejected, and any associated costs will be the provider's responsibility.
- **Booking Details Needed:**
 - NHS Scotland Order Number
 - Quantity of Pallets
 - Number of Products
 - Delivery Company Name

NHS Scotland Control Tower Contact:

- **Email:** [redacted]@nhs.scot
- **Phone:** 01698 794433 (Monday-Thursday: 8am-4pm, Friday: 8am-3.30pm)
- **Out-of-Hours Emergency:** 01698 794422

Sharing this Information: Please ensure you notify any assigned haulier/courier about this new requirement and share the booking process details.

Summary: By implementing this pre-booking system, NHS Scotland aims to improve delivery efficiency and avoid unnecessary delays or rejections.



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National Procurement
National Distribution Service
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ML9 2QX.

NSS Values into Action:-

From: [REDACTED]@gov.scot <[REDACTED]@gov.scot>
Sent: 31 March 2026 12:49
To: nss resilience [REDACTED]@nhs.scot; Iain Main [REDACTED]@nhs.scot; Gordon Beattie [REDACTED]@nhs.scot
Cc: Health.EPRR [REDACTED]@gov.scot; [REDACTED]@gov.scot; [REDACTED]@gov.scot
Subject: 20260331- Supply Chain Disruption - NSS Input for SGORR M - For Action by 1330 - OS

Good afternoon all,

Thank you for the input on key concerns which you provided to [REDACTED] (pasted below). Are you please able to provide any actions which NSS is undertaking in response to the supply chain concerns? DHSC has communicated that there is little direct impact on medicines owing to disruption in the Middle East, with some limited exposure to Israeli supplies. Grateful for any concerns you have ref. medicines in particular, again noting the below.

A SGORR M is being held this evening with an unfortunately short deadline for written briefings. **Grateful for contributions by 1330 please, if possible.**

Many thanks, happy to discuss if easier,

[REDACTED]
Emergency Preparedness, Resilience, and Response Division | Directorate for Chief Operating Officer, NHS Scotland | The Scottish Government | St Andrew's House | Regent Road | EDINBURGH | EH1 3DG

[REDACTED]@gov.scot

[REDACTED]
Monday is my non-working day.



- Firstly, SNBTS are reviewing their fuel plans, we have sourced the up to date Designated Fuel Stations information on Resilience Direct as part of this and will complete the spreadsheet you have provided. Kate might be able to provide more detail if you require. (copied)
- Secondly, there are a number of commercial supply chains (outside of our direct control) that are critical including pharmaceutical suppliers and wholesalers (there is no national internal supply chain for medicines, it is all contracted out), medical gas/oxygen supply (both hospitals and in the community) and medicines homecare providers (providing specialist hospital prescribed medicines to patients in their homes) The information requested relates to NHS logoed (managed) vehicles, which clearly will not include these suppliers. Will SG/UK contingency plans include these suppliers? We think maybe they would classed as a priority users under NEP-F? And is information needed for these networks or is the position they should develop their own contingencies?
- Not a concern but for your background information as it is relevant here, National Procurement fleet has switched during 2025/26 from diesel to using HVO Hydrogenated Vegetable Oil and we have a bunkered stock of this under a set price contract.

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