

Annual Procurement Report 2021-22

NHS National Procurement

5

Services Scotland

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Foreword and reporting period highlights

Foreword

I am delighted to introduce the annual procurement report for National Procurement. The report covers the year from April 2021 to March 2022 (21/22) and focuses on the work of NSS National Procurement (NP) in supporting our Health and Social Care services.

During this reporting period Scotland and our Health and Social Care (H&SC) services have begun the process of living with Covid-19 and we have been able to consolidate the services created to respond to the pandemic whilst starting to look ahead and build the foundations for the future.

I hope you find this report helpful and that it provides a clear insight to our procurement strategy, our completed and planned activities and some of the great work my team at NP has achieved.

Reporting period achievements



During the reporting period, our NP service has once again been front and centre of the response to the pandemic. Working closely with colleagues across NHS Scotland's procurement and clinical teams notable achievements include:

- Building resilience into our supply chain by commissioning our new national pandemic stock warehouses ensuring our H&SC services ability to protect our front line colleagues and Scotland population, maintaining equipment for our critical care services and building buffer capacity into our stocks
- We shipped around 700 million items of PPE to healthcare and social care facilities
- We shipped over 800,000 items of critical care equipment and products to Ukraine
- We maintained a Covid-19 testing supply chain in Scotland, co-ordinating the supply of over 120 million test kits and creating over 50 jobs

- Assisting in the delivery of Scotland's Covid and Flu Vaccination programme, ensuring the vaccines were secured, stored and supplied to all our vaccination points to match the vaccination programme and that all the accompanying equipment and consumables were ready and in good supply
- We cycled out older medicines in our stockpile, bringing an income of over £2M to NHS Scotland and avoiding 335tCO2e going into the atmosphere
- We maintained critical stockpiles of equipment and products, underpinning hospital resilience should another major Covid-19 wave occur
- We secured over £38 Million in monetary benefits to NHS Scotland through our commercial activity against over £1.5 Billion in spend under our management
- We promoted many of our colleagues into more challenging roles, providing them with the necessary support and opportunity to grow their skills and confidently execute against critical demands
- Looking to the future we established the Sustainable Procurement Steering Group, a cross NHS Scotland governance group to accelerate delivery in this key area • We established the Community Benefits Gateway, an online portal for Third Sector organisations to place their needs for NHS Scotland suppliers to offer support and to
- aid our communities in recovering from the Pandemic

I was delighted that the work of the team in National Procurement was recognised this year with two Go Award winners:

- Covid-19 Outstanding Response Award Private Sector Organisations: recognising the joint working with Sykes Global in delivering the essential PCR testing kits whilst reducing the environmental impact of their manufacture
- Covid-19 Outstanding Response Award Public Sector Organisations*: recognising the partnership working with Scottish Government Digital and Public Health Scotland in delivering the Covid-19 check-In app allowing Scotland hospitality sector to reopen and many of us to safely enjoy a well-deserved chance to once again enjoy a meal out or an evening with friends.

(* Also achieved a highly commended award at the UK national Go Awards).

The work of our team was also highlighted at this year's NHS Scotland event with the presentation covering the work of the team around diabetes service titled, "Improving Type 1 Diabetes Care, it's a team event." This highlighted the way in which new technology can transform patients' lives and the pivotal role NSS National Procurement played in securing the commercial and supply arrangements to make that happen across Scotland.



Looking Ahead:

During the reporting period we have re-established our strategic focus with the creation of a Procurement Strategic Group for NHS Scotland and recently held our Priority Planning event. This will allow NHS Scotland's procurement services to establish a framework for strategic planning and to work collaboratively as we seek to respond to the new challenges facing our H&SC services. Our key focus areas are:

- Leadership and Collaboration
- Strategy and Capacity:
- Resilience:
- National Stock Efficiency:
- Commercial:
- Service development:
- Sustainability and Climate Emergency:
- Workforce:
- NHS Scotland Service Redesign:
- Digitisation and MI :
- Strategic Framework and Annual Priority Plan

I hope you find the content of this report useful and it helps shine a light on the breadth and depth of work our NP teams have delivered over the past year. My admiration of my team in NP is strengthened each year as the team respond to what can seem like unrelenting challenges. I am very proud of the way all the procurement teams across NHS Scotland have continued to work together harmoniously, always focused on achieving the end goal of improving patient care.

As we now look ahead and with our strategic direction planned out, I am certain we can build on these experiences and focus more of our attention on new challenges as we respond to the needs of the recovery and remobilisation of our health and social care services for the people of Scotland.

Gordon

Gordon Beattie Director of National Procurement

Our ongoing Pandemic response

During the period we maintained our focus on delivering the key products and services required in response to the Covid-19 pandemic. Here are some of our highlights.

Warehousing expansion and supporting Social Care

The pandemic required an unprecedented response in terms of the sourcing, storage and supply of Personal Protective Equipment (PPE). It became clear that this, alongside the operational requirements to manage the massive increase in associated activity levels, made it necessary for us to secure additional storage facilities for PPE stock. This approach provided us with the platform to support not only NHS Scotland hospitals, but also Primary Care practitioners including GP and Dental surgeries. We also ensured we had the proper infrastructure and scale to supply Scotland's Social Care sector including care homes and the "at home" carer population.

Across the reporting period we shipped approximately:

570 million items of PPE to our hospitals 157 million items of PPE to the social care sector and 45 million items of PPE to primary care

We significantly increased our warehousing capacity from one site of around 150,000 Square Foot operating out of South Lanarkshire to three sites within the central belt providing us with 437,000 Square Foot storage space.

The two additional sites store PPE working stock, resilience stock, Intensive Care Unit (ICU) additional capacity products and equipment. We also store test and vaccine support materials, and the decommissioned NHS Louisa Jordan equipment.

Known as Titan and Coddington, the pick and despatch operation issues stock direct to all Health Boards across NHS Scotland and to over 4000 Primary Care locations i.e. GP surgeries, Dentists, Opticians and Community Pharmacies and to 55 Social Care hubs.

These assets are crucial to providing resilience for the NHS Scotland product supply chain over the coming years and have resulted in the creation of 19 new jobs in the local area.





Covid-19 Testing

We provided logistical and procurement support to NSS' newly formed "Test Directorate" and played both a strategic and operational role in the supply and distribution of Lateral Flow tests, PCR test kits and associated equipment and chemical components to support the rapid expansion of tests amongst the population with the associated service provision. Specific points to note:

- We put in place a schedule for regular and demand driven distribution of 123 million Lateral Flow Devices to cater for 17 distinctive delivery modes throughout Health and Social Care
- Designed and co-ordinated delivery and collection of over 2 million PCR test kits from adult care homes, residential accommodation for children, addiction units, homelessness units and prison establishments
- Operating within incredibly tight timescales and through close working with Public Health Scotland and colleagues across our NHS Scotland laboratories, we made PCR kits available for home testing and co-ordinated a courier network to drop off/collect samples from the public and return to the test laboratories for results processing. Our early actions resulted in Scotland being first to identify a sample of the "Omicron variant" for further investigations.
- Through our contracting work we have supported Scotland's economy with the creation of over 50 full time jobs in the "Testing" supply chain, maintaining business turnover at a time when normal demand was reduced

Our role in the Covid-19 Vaccination roll-out

Our vaccination team, vastly experienced through dealing with Flu vaccination management over the years have initiated, led, implemented and maintained the highly complex and constantly changing supply chain model to obtain, store and distribute the different Flu and Covid-19 vaccines and associated materials required to deliver safe and effective vaccinations across the country.

Drawing on our infrastructure, knowledge, experience and networks, we quickly established a dedicated team, working on this unique challenge to build working relationships with colleagues across the NHS Scotland and Scottish Government with whom we have never worked previously to:

- Develop detailed demand forecasts across population and at Health Board level including using detailed statistical models in order to supply and allocate specific vaccine brands to boards to meet the constantly changing requirements for a product that required to be refrigerated at all times before use
- Work with Health organisations across the UK including the Department of Health and Social Care (DHSC),
- Engage with supply organisations including the vaccine manufacturers and suppliers of refrigerated logistics who transport and store the vaccines to maintain their effectiveness

Over the period our vaccination team co-ordinated the acquisition and distribution of:

- 9.3 million doses of Covid-19 vaccines
- 2.5 million doses of Flu vaccines and;
- 10,000 individual treatments of newly developed Covid-19 medicines used to treat our most seriously ill patients in hospital

In addition to the vaccine activity, our medicines procurement and supply team oversaw the restricted supply of Covid-19 treatment medicines. Supporting the care of seriously ill Covid-19 patients with the latest available treatments. This work also entails intense supply planning activity including the demand modelling, allocation of medicines to individual hospitals, distribution of medicines from across the UK from storage to end destination at the scheduled time and to administer data collection processes.

Managing Supply Chain disruption

Medical Equipment for ICUs

Ventilators do the job of helping patients breathe when this becomes difficult (respiratory problems) and have been critical in keeping patients seriously ill with Covid-19 alive. It's therefore no surprise that these products have been a core focus for equipment resilience in NHS Scotland. We have been working as part of the UK joint procurement exercise for ventilators and other medical equipment to cope with anticipated surges in demand for critical respiratory care within ICUs. We distributed many of these units across NHS Scotland Hospitals and we maintain a core stockholding of around 1,000 medical devices to provide assurance that in the event of any future surge in critical respiratory illness our ICU units can be supplied with the critical equipment to maintain care for all patients.

These devices, unlike our other stocked products require highly specific routine management and record keeping as they are highly regulated. This has required us to develop a suite of new procedures and processes to ensure the devices will be ready and available as soon as they are needed. As outlined above we have dedicated facilities in our new warehouses to support our medical equipment solution.



ICU Patient Treatment

In order for an ICU to effectively treat our most seriously ill patients; the best equipment needs to work in tandem with its associated medical consumables. We manage 300 critical consumable items across 35 separate clinical treatments.

Typically, these include such items as breathing tubes from the patient to ventilator machines and infusion sets to allow treatments to be administered to patients. These are held within our own stockholdings within the NDS which provides us with full control to support additional surge capacity if needed in NHS Scotland critical care wards. This provides assurance that if there is another severe Covid-19 infection wave our hospitals will have the necessary access to products that will treat our most critically ill patients.

We maintain a disciplined stock management process which includes agreed target stock levels based on approved forecasts. Based on these targets we then sustain a process of deep and continuous engagement with a number of key suppliers who are global in stature in order to keep health supply chains running and our hospitals serviced with the products required to treat our patients.

Across the reporting period we maintained excellent stock levels of ICU products for our resilience stockpile which provided the necessary assurance of continued supply as back up to our normal stock holdings.

Supply Chain

In NDS we stock and supply over 9,000 core items that are central to an effective and functioning health service, these items are our normal business as usual activity. Aided by fully developed systems and processes we engage regularly with over 400 suppliers to maintain the necessary stock levels and keep hospitals supplied in order to treat our patients. Over the period of the report we have provided over 3.5 million order lines to NHS Scotland Health Boards. We are achieving over 95% availability to order across these 9,000 lines whilst managing and mitigating against the ongoing and challenging supply chain disruptions as a result of Covid-19.

Allied to this we also maintain central stockpiles and deliver excess critical care and PPE stocks for our front line; on average our central

supply chain team places around 90,000 orders annually to keep our hospitals running with the stocks they need. Through aggregation of NHS Scotland's demand as the single customer in the eyes of our global supply base we secure best value pricing across our product ranges and provide a fully integrated and seamless delivery model for NHS Scotland.



Clinical Waste

In the summer of 2021 processing of NHS Scotland healthcare waste was severely impacted by a fire at our contractor Tradebe's waste processing facility. It caused severe damage to the building, plant, some vehicles and waste bin containers stored in the yard. Working closely with Tradebe we both activated our formal business continuity plans to ensure effective services were maintained across all NHS Scotland sites.

Following the immediate aftermath of the fire we have worked collaboratively with Tradebe and our named resilience contractors alongside Health Boards to sustain the required level of service performance. In the last year, the service has also overcome other unique challenges including the national shortage of qualified drivers, significant disruption associated with Storm Arwen in November 2021 and the resurgence of the Covid-19 Omicron variant in the winter of 2021 - 2022 impacting staffing and operations. We are pleased to report that these substantial incidents did not impact on patient services across the period.

Looking forward to next year Tradebe will re-locate to a brand new facility for the processing of NHS Scotland's healthcare waste. This will enable completion and delivery of NHS Scotland's ten-year contract, providing the platform for achieving future ambitions for sustainable healthcare waste processing, incorporating our ambitions for full plastics recycling.

We are a great place to work!

The challenges of the last couple of years have been titanic in nature, however with challenge comes opportunity. The opportunity to test and grow your skills and experience. We have been able to harness this opportunity and have provided the platform for our people to step up to grow their experience and skills base.

We had to move quickly to re-focus staff resource on the greatest priorities which resulted in many staff being re-deployed into different, more senior and more challenging roles to support our ongoing pandemic response.

Within our strategic sourcing staff groups, across a team of 89 internal staff, over 30% were successful in being appointed to new roles where their newly developed skills could be harnessed and deployed for the benefit of NHS Scotland front line services.

This rapid ability to successfully re-deploy a significant number of core staff to support new and expanding services demonstrates the agility and wide skill base of the sourcing staff and allowed our team to operate at significantly higher commercial and technical levels of performance and, coupled with the increased associated responsibility, our people continually demonstrated their current and future potential. This unprecedented agility was supported by externally recruiting over 15 new colleagues into the team. This injection of new talent brings with it a freshness, new ideas and perspectives into the core team, ensuring we all benefit.

People development in practice

Our people were at the forefront in leading the commercial and logistical solutions across every aspect of the pandemic response, becoming the focus and in many cases the solution provider within multi-functional teams. These demanding and high profile roles allowed our staff to interact with senior government civil servants as well as cabinet ministers where regular briefings, analysis and deep insightful market intelligence was expected, and provided, in highly focused and summarised formats.

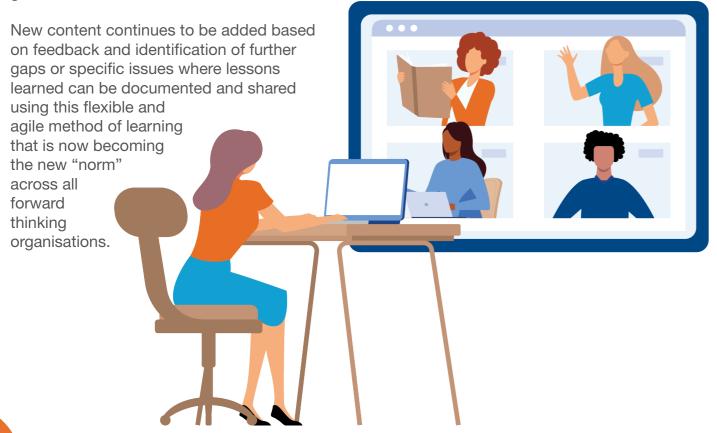
The subsequent engagement to deliver the required solutions was highly demanding, requiring a strong focus and exceptional customer and supplier management skills at clinical director and supplier chief executive level to develop and deliver immediate results.

The skills and development for our staff has been exceptional and now part of their skillset that is still in demand and will be for the foreseeable future.

Deploying new training approaches

The unprecedented rapid re-deployment and subsequent backfill initiatives within National Procurement have required significant support for either new staff joining the NHS or existing staff moving to different and more senior roles. The traditional method of training staff through gradual on the job training or office-based workshops has not been possible due to the pandemic restrictions on social interaction and therefore new methods and a more digital and technological approach has been embraced and developed.

A NHSS procurement wide TEAMS training channel has been established with, "custom made", content covering all aspect of sourcing, legislation, supply chain, sustainability and personal development items. This has proven highly successful with over 130 procurement staff now accessing on a regular basis the 35 training videos, presentations, documents and quides.



Further highlights

This section features a number of additional initiatives from the National Procurement portfolio that we are particularly pleased to share.

Innovation in Healthcare

Innovation is integral to enabling ongoing improvements in quality, efficiency, sustainability and transformation of patient outcomes. Our Innovation team are dedicated to working with individuals, suppliers and partners to guide and support regulated procurement of innovative technologies, systems and devices.

In the last year our growing team supported progression of more than ten research & development projects, working with partner organisations including Scottish Healthcare Innovation Partnership (SHIP), the Scottish Health and Industry Partnership Group - gov.scot (www.gov.scot), The Centre for Sustainable Delivery (CfSD) CfSD :: NHS Golden Jubilee and NHS Test Bed & Innovation Centres. Supporting, for example:

- Development of ways to reduce transmission through the air of viruses similar to Covid-19 and help protect the population from infection
- us to better prioritise support and resources

73 innovations were also assessed through our Health Innovation Assessment Portal (HIAP) in 2021 HIAP-Scotland | generating ideas to support health and social care in Scotland. Following the success of HIAP, a new portal will be launched in 2022 as part of a collaborative project between Scottish Government's Procurement team and our host Health Board, National Services Scotland (NSS), working together with representatives from Scotland's other public procurement sectors of expertise i.e. Scotland Excel, Advanced Procurement for Universities and Colleges (APUC) along with Scottish Enterprise and Civtech.

This new service will build on the success of the HIAP expanding the submission and assessment of innovative products and solutions across the entire Scottish Public Sector.

The innovation team have also been engaging in creation and development of the new Accelerated National Innovation Adoption (ANIA) Pathway, led by The Centre for Sustainable Delivery (CfSD). It is a new approach to accelerate the national adoption of high impact innovations across Scotland, bringing key innovation partners together to take a wholesystem approach that turns high-impact innovations into wide-scale patient benefit. National Procurement, together with other NSS services such as Programme Management Services and Digital and Security provide key capabilities under the wider NHS National Services Scotland which is a key ANIA collaborative partner.



• Challenge to determine how anonymised data collected about residents in care homes and care home staff can be used to create a digital picture of their health, wellbeing and care needs. This approach will support planning for future health needs, allowing

Continuous System Improvement

Our technical services team's aim is to be the Centre of Expertise for health delivering digital procurement solutions that will support a commercial function fit for the future. The focus over the last year has been to provide procurement solutions which continue to support our Covid-19 pandemic response. The key programmes of work have been:

- Widening access to our ordering systems for Primary Care Contractors Over 4,000 primary care partners (GPs, Dentists, Opticians and Pharmacists) order their PPE and Lateral Flow Devices online via our single ordering platform, "PECOS"
- Almost all NHS Scotland Health Boards have transitioned to the single PECOS platform which provides access to the latest technology, leading to process efficiencies, increased service resilience and improvement in management information. Providing ordering capability for approximately £2.8bn spend, across 925,000 orders and 9,900+ suppliers.
- The pioneering NHS Scotland Scan for Safety programme is at the forefront of improving patient safety by improving the traceability of medical devices through point of care scanning and digital data capture utilising GS1 global standards. Scan for Safety will deliver a range of benefits enhancing both patient safety and care as well as improving clinical and operational efficiency.
- Implementation of the new national Inventory Management System is a foundational piece of work to capture accurate information about which products are used for which procedures. Over the past year Phase 1 implementation of new Inventory Management module and analytics, has been rolled out to six Health Boards, covering 12 hospital sites; 512 different departments have generated orders to the value of £16m since September 2022
- Initiated a strategic review of our Supply Chain systems post Covid-19. The aim is to help NHS Scotland envision a new future, review the end-to-end supply chain process, highlight critical gaps and required actions to attain the desired future model of a fully integrated, visible, agile end-to-end supply chain underpinned by advanced analytics and automation capabilities.

All of these programmes of work will continue to be delivered in collaboration with colleagues in NSS Digital and Security, Scottish Government and wider Primary Care partners.

Supporting growth in digital healthcare

Procurement of digital solutions continued to play a vital role responding to the Covid-19 pandemic in 2021. Notably this included our dedicated team procuring a number of solutions to help support recovery. The NHS Scotland Covid-19 Certification app (commonly known as the Covid Passport) was completed in July.

This was coupled with the Identify Verification solution and the joint solution went live in September 2021. The solution makes use of state of the art facial recognition software for checking personal identification and recording vaccine status to enable international travel to countries that require proof of vaccine status.

The, "Check-In Scotland", app was rolled out across the country and was used around 20 million times. Subsequent to the reporting period the project was recognised at the Scottish public sector procurement excellence or, "GO Awards", picking up the Covid-19 Outstanding Response – Public Sector Award. As well as the GO Excellence Award it also won a Highly Commended award at the UK GO awards. This reflects the great teamwork across our procurement team, our NSS Digital & Security colleagues and Scottish Government teams that procured, built, implemented and supported this project.

Humanitarian Aid

In response to the terrible events in Ukraine we offered help by donating emergency healthcare goods and equipment. Basing our donations on a list of critical items required by the Ukraine Health Ministry we worked alongside colleagues from Scottish Government and the UK Foreign, Commonwealth & Development Office (FCDO) to identify and consolidate these items for onward shipment to Ukraine.

Working at pace, colleagues from our warehousing operations picked and packed almost 800,000 items valued at around £3 million including ventilators, bandages and syringe pumps

Reducing Health inequalities

Transparent face masks

The continued response to Covid-19 means there is an ongoing need for NHS Scotland staff, patients and their visitors to wear masks in health and care settings. Unfortunately, the standard masks affect those who rely on lip-reading, or facial expressions as part of their usual form of communication. In 2021 the Department of Health & Social Care developed new standards which, if met, permitted transparent masks to be used in the healthcare environment

where standard face masks were used. On establishment of the standard, we worked with colleagues across the UK to assess and develop a new mask that met these standards with Alpha Solway our manufacturing partner based in Dumfries and Galloway, Scotland. They approached this challenge with the necessary skills and expertise expected of a world-class mask manufacturer and designed a mask that would be manufactured in Scotland. We are proud to say that these masks are now in use where required. The entire process from approval of the standard to in-use took around 8 months.



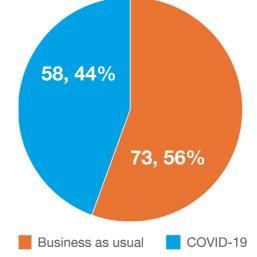
Looking after our front line

Our clinical staff in our hospitals require a higher grade of protective masks These masks are called respirators and offer almost 100% protection from airborne viruses. To enable maximum protection every staff member is required to undertake a "fitting test" so that the right model of respirator can be assigned. At the outset of the Pandemic, NHS Scotland had around eight thousand staff fitted to a respirator, today there are around eighty thousand staff fitted, a tenfold increase. Historically respirators were designed primarily for industrial use with sizes more suitable to males. This presented a problem in ensuring our female front line staff had adequate choice to enable them to be fully protected; again we worked with our Scottish based manufacturer, Alpha Solway to design and certificate a smaller respirator for us. Alpha Solway are a known and trusted brand to our clinical colleagues who fully supported this activity. NHS Scotland now have a range of ten different respirators. With a wider range of choice for all of our clinical front line staff and, as part of our contractual arrangement with ARCO, our primary PPE supplier we provide a full-face fit testing service to ensure all users are efficiently taken through the testing process.

Review of Regulatory Procurement Compliance

Our activity over the reporting period was still heavily influenced by our ongoing response to the Covid-19 Pandemic, therefore any review needs to take cognisance of the situation our organisation faced. Our approach during the pandemic was subject to external scrutiny by Audit Scotland whose audit report has been published with regards to our activities.

Our scope of work covers all regulated procurement's with a national aspect and a monetary value of £100K+.



We awarded 131 regulated contracts in the reporting period:

- 58 or 44% of contracts were in response to Covid-19
- 73 or 56% of contracts would be considered business as usual contracting activity

With regards to compliance with our strategy, we would assert that our strategy is to award in line with the procurement regulations and with Scottish Procurement policy which all of our awards did. However, due to the enormity of activity due to the pandemic and the associated impact on our resources there continued to be a number of Covid-19 related award notices not placed within the 30-day time period specified in the procurement regulations. We implemented formal tracking of late notices in early 2021 and have published all notices related to the report period providing full transparency of our contract award activities.

Commercial leadership for NHS Scotland

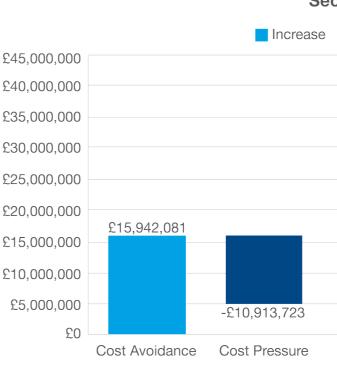
One of our core purposes is to provide a service to manage the spend of NHS Scotland on products required to treat our patients where it makes sense to do so. We perform this service in compliance with all public procurement regulations to provide assurance that our business awards are fair and transparent, providing equal treatment to all bidding companies.

We also need to ensure NHS Scotland receives value for money and we do so through competitive business awards delivered through open competition or as we call it, "tendering procedures". Through detailed and robust contracting processes we ensure we hold all of our suppliers to account in meeting their commitments to delivering the range of critical medical products and medicines at the agreed prices. Our tendering and contractual management approach means that we can deliver substantial savings to the public purse in Scotland. The following provides the benefit figures from last year. (Note for explanation of the terms please visit our glossary)

Spend under Management

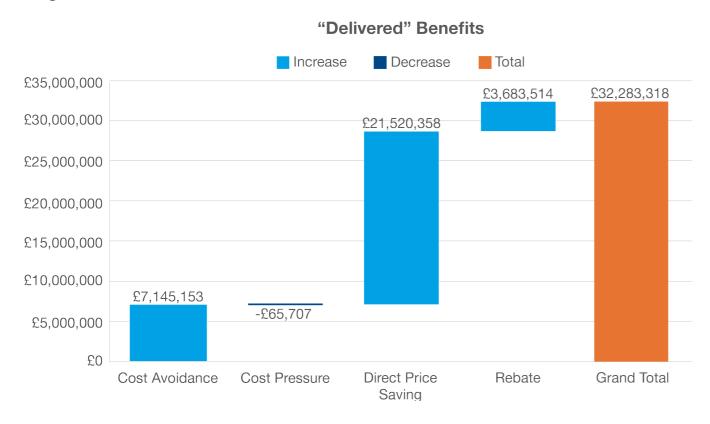
Spend under management is a standard procurement metric. It tells the reader how much of overall organisational 3rd party spend is managed and therefore deemed to be under commercially beneficial terms for the organisation. This could include: lower prices, faster delivery times, dedicated account management to take care of any issues that may arise, valued customer status meaning that we will be looked after in the event of any shortages and be first to benefit from new product and service innovations. These are the main tangible benefits and there are many more intangible benefits that add value to the supplier / customer relationship. Our main way of measuring spend under management is to consult our contract register which is available to view at www.publiccontractsscotland.gov.uk/Search/Search AuthProfile.aspx?ID=AA11883

The value of our current register is around £1.54Bn, this figure is slightly elevated due to additional Covid-19 spend and should normalise over the next 12-18 months.



"Secured" Benefits Decrease Total £4.593.496 £38,387,311 £28.765.457 **Direct Price** Rebate Grand Total Saving

In total our commercial teams secured £38m in benefits from our spend under management over the reporting period which is a benefit rate of 2.5% against our spend under management.



In addition to securing new benefits from our commercial and contracting activity we also need to follow through on those "secured" benefits by ensuring these are delivered for Health Board colleagues. The above table represents the value actually received from previous years' commercial activities.

Supporting Scotland's Economy

During the pandemic it became clear that ensuring uninterrupted supply of PPE was crucial to keeping our front line colleagues safe, so we took steps to establishing local manufacturing capability in Scotland. As noted in their most recent annual audit of NSS, Audit Scotland highlighted;

"In addition, NHS NSS worked with the Scottish Government and Scottish Enterprise to develop a Scottish supply chain. At the start of 2020, none of the PPE purchased by NHS NSS was manufactured in Scotland. By April 2021, the Scottish Government reported that 88 per cent of PPE, excluding gloves, was manufactured in Scotland, often using Scottish raw materials."



New PPE Supply Chains

- Alpha Solway (part of the Globus Group) supplies PPE to NHS Scotland, and with support from South of Scotland Enterprise, the company will further expand their manufacturing capability with the addition of a further 300 jobs by the end of 2021 which will make the company the UK's biggest PPE manufacturer. The company supplies products to both NHS Scotland and DHSC.
- Berry BPI commissioned new manufacturing lines to enable supply of plastic aprons from their site in Greenock. The company supplies product to both NHS Scotland and DHSC.
- Keela (Glenrothes) Don & Low (Forfar) and Redwood (Lancashire) manufactured non-sterile gowns for NHS Scotland.
- Scotmas (Kelso) supply chlorination tablets for use in cleaning.

Covid-19 Test Supply Chains

In addition to PPE manufacturing supply chains we enabled and supported the development of new Covid-19 testing supply chains:

- Sykes Global Services (Galashiels) assemble and supply Care Home PCR test kits for NHS Scotland with E&O Laboratories (Bonnybridge) manufacturing the Viral PCR Sample Supply (VPSS) added test tubes resulting in 80,000-100,000 units per week, twenty eight new jobs based on a NHS Scotland four-year contract worth £12M.
- EO Labs significantly scaled up manufacture and supply of VPSS based testing solutions to NHS England, Wales and Scotland.
- LumiraDX (Eurocentral/Stirling) have scaled up manufacturing to design and supply new rapid testing machines for NHS Scotland.

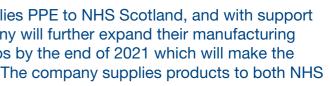
Sustainable Procurement

In 2021, we established the Sustainable Procurement steering group (SPSG). This group is comprised of procurement leads from across NHS Scotland and provides a focus to identify and progress social, environmental and ethical considerations across all of our procurement activities. Its purpose is to ensure all obligations are understood across NHS Scotland procurement services and to ensure all Health Boards progress together as one NHS Scotland. Highlights from the year include:

Climate Change

We have created a brand new Climate Change and Circular Economy supply lead role and at the end of the reporting period advertised this role. This is a vital step for us to accelerate our delivery ambitions for de-carbonising our supply chains.

We have measured and established a baseline for our transport and delivery services, provided by Menzies Distribution Ltd, our emissions in the period were 25 thousand tCO2e. We now will use this figure to measure future reductions against.





Through the SPSG we have mandated all NHS Scotland direct procurement staff pass through the Scottish Government's Climate Literacy training to establish a knowledge base of the subject matter.

We have drafted a map of our ambitions to move towards a net zero supply chain by 2035. These ambitions will in 2022 form the basis of annual action plans to meet our goals. Work is underway on achieving 100% sustainable haddock, caught, landed and processed in Scotland for all of NHSS, which will also bring us the MSC certification - achieved by working alongside the Aberdeen Fish Producers Organisation (AFPO) who work to maximise sustainable fishing opportunities and Downies of Whitehills who work directly with the trawler crews, in filleting and preparation of the fish before delivery to NHSS.

Our medicines procurement team continue to safeguard our precious medicinal resources and keep waste down; Sales from recycling short-dated stock from the national medicines stockpile exceeded £2m in the 2021 calendar year. The funds have been used to replenish the stockpile with longer dated stock of Covid-19 supportive care medicines to helping ensure stock continues to be available to meet any sudden spikes in demand. In addition to the financial benefits of avoiding waste through product expiry. Recycling is estimated to have delivered a manufacturing greenhouse gas emission reduction equivalent to 335 tCO2.

Social Outcomes

The establishment and launch of the NHS Scotland Community Benefit Gateway (CBG), www.nss.nhs.scot/procurement-and-logistics/sustainability/access-our-community-benefitgateway/ a free and easy to use online service that connects NHS Scotland suppliers with third sector community organisations within Scotland.

It supports community initiatives such as:

- Work placement opportunities
- Volunteering projects
- The provision of professional advice
- Assistance with building community facilities
- Environmental proposals
- Improving and promoting biodiversity
- Lifelong learning projects

In collaboration with Public Health Scotland, the CBG helps improve the economic, social and environmental wellbeing of local areas and assists in the reduction of health inequalities across Scotland. CBGs purpose is to establish a positive relationship between appropriate suppliers and third sector community organisations through the fulfilment of community needs. The Gateway has contributed the bulk of benefits realised in the reporting period. Details of benefits are presented in the next section.



Community Benefits in the period

We secured over twenty benefits in the reporting period, not including those climate benefits highlighted previously and present some of these below;

ARCO Ltd

Arco have been our prime supplier of PPE before and throughout the pandemic. They have been a committed partner for us in the early stages of the CBG and have backed this commitment up by sponsoring two full time support workers for one year in both the NHS Lanarkshire & Greater Glasgow regions in response to needs raised in our Gateway by, "Action for Children", a national children's charity.

The posts will help young people with complex learning difficulties and a range of physical health needs in Lanarkshire and a range of confidence building, employability skills and vocational training to young people living in Glasgow.

In addition, they have supported a cancer charity in Ayrshire to provide additional support services to children and young people affected by cancer.

Alpha Solway

As outlined above, Alpha Solway are one of Scotland's business success stories throughout the pandemic They are a local company who manufacture and supply PPE to NHS Scotland. Through the CBG they have supported a lifeboat charity with funding for new equipment aiding them in continuing their fantastic work in saving lives at sea, in rivers and lochs in their local area. Action for Children have also received support for their work with local young people in the Dumfries and Galloway area. Working with our Public Health colleagues in NHS Dumfries and Galloway a £50,000 fund has been set aside that will support ten local community initiatives as we exit the Pandemic.

Sykes Global

Working with Sykes we facilitated the transition of forty nine staff to Real Living Wage salary status.

GOJO

Our supplier Gojo contributed 1,200 hand sanitiser bottles to Ayr Hospital Radio.

Fair Work First & The Real Living Wage

Part of our role is to support Scottish Government policy through procurement. A key policy commitment is to implement Fair Work and Payment of the Real Living Wage in the delivery of public contracts where it is relevant and proportionate to do so <u>www.gov.scot/publications/</u><u>fair-work-first-guidance/</u>.



Under the remit of the newly established SPSG we took the policy guidance and developed an NHS Scotland procurement practitioners version, one that was written to provide practical steps in deciding when and how these policy ambitions should be applied to individual contracts. The added benefit of this governance approach is to ensure all Health Boards are engaged in the process with all receiving the guidance and support at the same time. The guidance was adopted on 1st April 2022.

It should be noted that the NP scope in application of these policy commitments is limited due to the global nature of our supply chains and the need to maintain fair and equal treatment to all bidders in line with the GPA & WTO rules.

Our Work with Supported Businesses

We are aware that we can play a major role in supporting and helping develop business opportunities for Scotland's supported business community, this being a key part of procurement reform, sustainability and driving Scotland's economic and social recovery.

Supported businesses continue to be a crucial area of Scotland's economy in driving employment for disabled and disadvantaged people and we continue to work on sectoral engagement and to directly create contractual business opportunities. The following are significant examples:

NHS Scotland Uniforms

National nurses uniform framework continues to provide valuable revenue to Haven PTS through the supported business sub contract; in the last year we spent over £700K with Haven, directly supporting a large proportion of their workforce.

Trade Right International

Greenock based supported business, Trade Right International, have been partnering with us to create a circular economy initiative, "the Redeem Exchange Program", focusing on reusing hand sanitizer bottles.

Used sanitiser bottles are collected, cleaned, refilled and returned for use in NHS Scotland. This eliminates single use plastic as trials have shown bottles could be reused up to 50 times through the Redeem Exchange project.

Over the year a pilot project was launched in twenty three Greater Glasgow & Clyde Health Board and social care facilities which has seen over 35,000 bottles enter the Redeem Exchange program. The social enterprise has also been revalidating and rebottling 75,000 bottles of existing out-of-date stock which has helped to reduce waste.

Besides the environmental benefits of reducing single waste plastic, Trade Right International have been able to employ and train an additional 5 people who are either in recovery, from an offending background, or were long-term unemployed, taking them to 55% of employees needing extra support.

Trev Gregory, CEO of Trade Right International said: "Working and partnering with NSS (National Procurement), as a small social business we've managed to fuse together social good with practical environmental action by creating within a public sector organization an effective circular economy."

Appendix 1 – Completed Regulated Procurements for 2021/22

Contract Description	Supplier	Award Date	Start Date	End Date	Annual Contract Value (£m)
NP93821abc Seasonal Influenza Vaccines	Aventis Pharma Ltd t/a Sanofi	09/04/2021	01/07/2021	01/07/2022	£19,705,000
NP5016 O365 Contract Award Document/License Costs	Softcat Plc	10/04/2021	01/05/2021	01/05/2022	£35,860,044
NP51820 Hernia Mesh	Aquilant Ltd, B. Braun Medical Limited, Bard Limited, Elemental Healthcare Ltd, Eurosurgical Ltd, Hospital Services Ltd, Johnson & Johnson Medical Ltd, Medtronic Limited, pfm medical UK Limited, W.L. Gore Associates (UK) Ltd	11/04/2021	11/04/2021	31/03/2025	£560,000
NP720-21 Postal Services Framework (SP-19-035) Call- Off: Scottish Child Public Health and Wellbeing System (SCPHWS) Bulk Printing	Royal Mail Group Ltd	12/04/2021	29/06/2021	29/06/2023	£1,060,000
NP39721a Oncology Generic Medicines - Additions	Celgene Ltd, Dr Reddy's Laboratories (UK) Ltd, Novartis Pharmaceuticals UK Ltd, Accord Healthcare Ltd, Zentiva Pharma UK Ltd, Tillomed Laboratories Itd, Pierre Fabre Ltd, Teva UK Limited	13/04/2021	01/07/2021	01/02/2023	£782,000
NP72121 NHS Scotland National Uniform	MWUK t/a Dimensions, Alsico Laucuba Ltd T/A Meltemi	14/04/2021	01/12/2021	01/12/2027	£2,650,000



Contract Description	Supplier	Award Date	Start Date	End Date	Annual Contract Value (£m)
NP59221 Supply of Patient Lifting Equipment	ETAC Limited, Hill-Rom Ltd (Liko), Arjo UK Ltd, Joerns Healthcare Limited, Lisclare Limited, Mangar International, GBUK, Hospital Direct (Marketing) Ltd, Interweave Textiles Limited, MIP UK Ltd	15/04/2021	01/07/2021	01/07/2024	£1,581,515
NP63521 Cath Lab Consumables and Cardiology Stents	Abbott Laboratories Ltd, APR Medtech Ltd, Biosensors International UK Limited, Boston Scientific Ltd, MCT Lifesciences Ltd, Medtronic Limited, Acrostak-uk, B. Braun Medical Limited, Biotronik UK LTD., Cardinal Health UK 432 Limited, Cardiologic Ltd, Guerbet Laboratories Ltd, Hospital Services Ltd, Kimal plc, MACROMED, Maquet Limited, MEDALLIANCE MA, Merit Medical UK Ltd., Shockwave Medical, Inc, Spectranetics International b.v., Teleflex, Terumo UK Ltd, Vascular Perspectives Ltd, Volcano Europe BV	16/04/2021	01/07/2021	01/07/2024	£2,800,000
NP78721 General Textiles & Bedding	MIP UK Ltd	17/04/2021	01/09/2021	01/09/2025	£2,700,000
NP504221 NP504221 - Gartner (professional services)	Gartner	18/04/2021	01/07/2021	01/07/2023	£280,000
NP94121 Buprenorphine (Buvidal®)	Camurus AB	19/04/2021	02/08/2021	02/04/2023	£310,353
NCIVAS Lead Advisor National Central Intravenous Additive Service (NCIVAS) Lead Advisor Support	Thomson Gray Limited	20/04/2021	05/07/2021	04/10/2021	£168,445
NP36121a Posaconazole Tablets	Teva UK Limited, Thornton & Ross Ltd	21/04/2021	02/08/2021	02/05/2022	£195,834

Contract Description	Supplier	Award Date	Start Date	End Date	Annual Contract Value (£m)
NP501221 NP501221 - Denodo	Trustmarque	22/04/2021	01/07/2021	01/07/2022	£126,850
NP69721 Pelvic Mesh Removal	Spire Healthcare, Vaginal Surgery & Urogynecology, LLC	23/04/2021	30/08/2021	30/08/2022	£600,000
NP504821b NHS Mail Relay	Accenture	24/04/2021	01/04/2021	01/07/2022	£253,650
NP39821 Gastro Intestinal, Endocrine, Nutrition & Blood Generic Medicines	Kent Pharmaceuticals Ltd, hameln pharma Itd, Consilient Health Ltd, Panpharma UK Ltd, Pfizer Ltd, Wockhardt UK Limited, Norgine Pharmaceuticals Limited, Tillotts PharmaLtd, Galen Ltd, Dr Falk Pharma UK Ltd, Ferring Pharmaceuticals Limited, Morningside Pharmaceuticals Limited, Allergan, Martindale Pharma, Kyowa Kirin, Thornton & Ross Ltd, Mylan, Zentiva Pharma UK Ltd, Accord-UK Ltd, Baxter Healthcare Ltd, Bowmed Ibisqus Limited, Colonis Pharma Ltd, Brown and Burk, Crescent Pharma Limited, CST Pharma Ltd, Ennogen Healthcare Ltd, Focus Pharmaceuticals Ltd, GlaxoSmithKline, Glenmark Pharmaceuticals Europe Ltd, Intrapharm Laboratories Ltd, Medreich PLC, Mercury Pharma Group, Ranbaxy (UK) Ltd, Reckitt Benckiser, Rosemont Pharmaceuticals Ltd, Sandoz Ltd, Seacross Pharmaceuticals Ltd, Synchrony Pharma Ltd, Teva UK Limited, Tillomed Laboratories Itd, Typharm Ltd, Eurocept International, Univar Solutions, Orphalan, Takeda UK Limited	25/04/2021	01/08/2021	01/08/2023	£5,934,921

Contract Description	Supplier	Award Date	Start Date	End Date	Annual Contract Value (£m)	Contract Description	Supplier	Award Date	Start Date	End Date	Annual Contract Value (£m)		
NP42421 Hep A, B and Typhoid Vaccines	GlaxoSmithKline, Merck Sharp & Dohme UK Ltd, Aventis Pharma Ltd t/a	26/04/2021	01/09/2021	01/09/2024	£716,972	NP86721 PCR Test Kit Assembly and Distribution	Sykes Global Services Ltd	30/04/2021		14/08/2025	£2,700,000		
NP8005 Frameworks Scotland – Healthcare Planner Consultant	Sanofi Archus, Buchan + Associates, Carnall Farrar, Currie & Brown UK Limited, KD Health	27/04/2021	01/08/2021	31/07/2025	£625,000	NP46721a Bevacizumab IV Infusion Vials	Thornton & Ross Ltd, Zentiva Pharma UK Ltd, Pfizer Ltd, Roche Products Ltd, Organon Pharmaceutical UK Ltd	01/05/2021	01/09/2021	01/09/2022	£706,000		
Framework Lot 2 NP41121 Immunosuppressant	Astellas, Accord-UK Ltd, Chiesi Limited,	28/04/2021	01/09/2021	01/09/2023	£602,453	NP90921 Romiplostim (Nplate®)	Amgen Ltd	02/05/2021	01/10/2021	01/03/2024	£2,193,221		
Medicines	DRUGSRUS LTD, Mylan, Pfizer Ltd, Roche Products Ltd, Sandoz Ltd, Teva UK Limited, Tillomed Laboratories Itd, Selective					NP77521 Prepared Vegetables, potato products, fresh fruit & vegetables	Premier Produce Scotland Ltd, FAILTE FOODS, George Anderson & Sons, Total Produce Ltd T/AS Mark Murphy		01/10/2021		£1,700,000		
NP30921 Psychiatry Generic Medicines	Supplies Ltd Accord-UK Ltd, Aspire Pharma Ltd, Aventis Pharma Ltd Trading As	29/04/2021	01/10/2021	01/10/2023	£2,300,000	NP93821d Recombinant Quadrivalent Influenza Vaccine	Aventis Pharma Ltd t/a Sanofi	04/05/2021	01/10/2021	01/07/2022	£1,250,000		
	Sanofi, Colonis Pharma Ltd, Consilient Health Ltd, CST Pharma Ltd, Desitin Pharma Ltd, Dr Reddy's Laboratories (UK)								NP80121 Curtains & Blinds	Blinds Behrens Healthcare (A Division of "Sir Jacob Behrens & Sons Ltd"), GC Group Ltd	01/10/2021	01/10/2025	£546,000
	Ltd, DRUGSRUS LTD, Glenmark Pharmaceuticals Europe Ltd, hameln pharma Itd, Intrapharm Laboratories Ltd, Janssen-Cilag Ltd, Kent Pharmaceuticals					NSS202141 Delivery Services – Blood Components, Samples, Tissues & Cells	Eagle Couriers	06/05/2021	01/09/2021	01/09/2022	£170,000		
	Ltd, Martindale Pharma, Medreich PLC, Mercury Pharma Group, Morningside Pharmaceuticals Limited, Mylan, Panpharma UK Ltd, Pfizer Ltd, Reig Jofre UK Ltd, Roche Products Ltd, Rosemont Pharmaceuticals Ltd, Sandoz Ltd, Selective					NP63521a Cardiology Stents	Abbott Laboratories Ltd, Acrostak-uk, B. Braun Medical Limited, Biosensors International UK Limited, Biotronik UK LTD., Boston Scientific Ltd, Leib Medical, Medtronic Limited, Microport CRM UK Limited, SMT, Terumo UK Ltd	07/05/2021	13/09/2021	13/09/2024	£2,590,000		
	Supplies Ltd, Syri Limited T/A Thame Laboratories, Teva UK Limited, Thornton & Ross Ltd, Wockhardt UK					NP704 Direct Meal Service	apetito Limited, BFS Group Ltd T/A Bidfood, Dalehills Ltd, Mrs Gill's Kitchen	08/05/2021	01/10/2021	01/10/2025	£2,500,000		
	Limited, Zentiva Pharma UK Ltd, Upjohn UK Limited, GlaxoSmithKline, Focus Pharmaceuticals Ltd												

Contract Description	Supplier	Award Date	Start Date	End Date	Annual Contract Value (£m)
FS3HFS01 Architecture and Design Support	Balfour Beatty Construction Limited, BAM Construction, John Graham Construction Ltd, t/a Graham Construction, Kier Construction, McLaughlin & Harvey, RMF	09/05/2021	30/09/2021	29/09/2023	£192,000
NSS212216 Off Site Storage Framework Agreement	stanford logistics limited, John G Russell, XPO	10/05/2021	01/11/2021	01/11/2023	£1,900,000
NP78321 Chilled Goods	Lomond Fine Foods Ltd, Fife Creamery Limited, Brake Bros Ltd	11/05/2021	01/10/2021	01/10/2024	£3,400,000
NP70521 Frozen Food	Lomond Fine Foods Ltd, Brake Bros Ltd, BFS Group Ltd T/A Bidfood	12/05/2021	01/10/2021	01/10/2025	£3,500,000
NP91021a Amphotericin (Ambisome®)	Gilead Sciences Ltd	13/05/2021	01/11/2021	01/11/2023	£1,600,000
NP59921 Wound Management Products	ConvaTec Limited, KCI Medical, Urgo Limited, Advanced Medical Solutions, Farla International, Molnlycke Health Care, 3M United Kingdom Plc, Advancis Medical, Aquilant Ltd, B. Braun Medical Limited, BSN Medical, Clinimed Limited, Coloplast Ltd, ConvaTec Ltd, Covalon Technologies, S2L (UK) Ltd, H&R Healthcare Ltd, Integra Neurosciences (Derma Sciences Europe Ltd), Joint Operations, L&R Medical UK Ltd, Medicareplus International Ltd, PAUL HARTMANN Ltd, Reliance Medical Ltd, TJ Smith and Nephew Ltd (Trading as Smith & Nephew)	14/05/2021	05/10/2021	05/10/2024	£4,600,000
NSS181964 Bacterial Monitoring	bioMerieux UK Limited	15/05/2021	01/03/2022	01/03/2027	£260,000
NP31321 Parenteral Nutrition	B. Braun Medical Limited, Baxter Healthcare Ltd, Fresenius Kabi Limited	16/05/2021	01/11/2021	01/11/2024	£1,260,000

Contract Description	Supplier	Award Date	Start Date	End Date	Annual Contract Value (£m)
NP17621 Vaccine Refrigeration & Transportation	CoolMed Limited, Haier Biomedical, Labcold Ltd, Lec Medical, SciQuip Ltd, The Cool Ice Box Company, CorrMed Limited, Helapet Ltd, Polar Thermal packaging LTD, Valley Northern Ltd, Versapak International Ltd, Cool Repair Scientific, Kelsius	17/05/2021	11/10/2021	11/10/2023	£500,000
NP40721 Erythropoietin Stimulating Agents & Intravenous Iron	Vifor Pharma UK Limited, Pharmacosmos UK Ltd, Roche Products Ltd, Pfizer Limited, amgen Itd	18/05/2021	01/12/2021	01/12/2023	£4,900,000
NP30321 Parenteral Nutrition for Neonates	ITH Pharma Limited, Fresenius Kabi Limited, Baxter Healthcare Ltd	19/05/2021	01/11/2021	01/11/2023	£515,000
NP57421 Condoms and Other Related Products	Pasante Healthcare, Leeds Trading Company T/A LTC Healthcare	20/05/2021	16/12/2021	16/12/2024	£474,000
NSS212230 Data Migration Services	KPMG LLP, QA Limited	21/05/2021	26/10/2021	26/10/2022	£214,000
NSS212234 ServiceNow Consultancy Talent Management	KPMG LLP, QA Limited	22/05/2021	26/10/2021	26/10/2022	£142,000
NSS212246 SG Drugs Policy Programme	KPMG LLP, QA Limited	23/05/2021	26/10/2021	26/10/2022	£150,000
NSS212223 SNBTS Gartnavel Water Replacement Project	Thomson Gray	24/05/2021	01/09/2021	31/12/2021	£681,000
NSS192061 Apheresis Collection Systems	Terumo BCT Europe NV	25/05/2021	01/03/2022	01/03/2029	£513,000
NP507521 Remote Health Monitoring and Communications Solution	Inhealthcare Limited	26/05/2021	16/11/2021	16/11/2024	£361,000

Contract Description	Supplier	Award Date	Start Date	End Date	Annual Contract Value (£m)	Contract Description	Supplier	Award Date	Start Date	End Date	Annual Contract Value (£m)		
NP69921 Orthopaedic Power Tools, Bone Cement, Mixing Systems, Pulse Lavage and	Arthrex LTD, B. Braun Medical Limited, Braun and Company Limited, Cenobiologics Ltd, ConMed UK, DE SOUTTER	ed, Braun y Limited, s Ltd, DE SOUTTER House and services Hospital, Optical Expression of the Edinburgh Clinic, B Ross Hall Hospital							Glasgow Nuffield Health Hospital, Optical Express Limited, Spire Healthcare, The Edinburgh Clinic, BMI Ross Hall Hospital	05/06/2021	04/10/2021	31/03/2022	£15,000,000
Tourniquet Cuffs	MEDICAL, Eakin Surgical Ltd, Eden Medical (UK) Ltd, Fannin (UK) Ltd. Part of DCC Vital, Heraeus Noblelight - Heraeus Medical, Johnson & Johnson Medical Ltd, Judd Medical Limited, Kaiser Medical Tech Ltd, Link Orthopaedics UK Ltd, Medtronic, Pharmed UK, NSK UK, Stryker, Summit Medical UK Ltd, Surgical Instruments Group Holdings, TJ Smith and Nephew Ltd (Trading as Smith & Nephew), Zimmer Ltd, Radley Scientific Ltd						and Anaesthetics, Musculoskeletal and Joint Disease Generic Medicines	Aguettant Ltd, Fresenius Kabi Limited, Accord- UK Ltd, Crescent Pharma Limited, Focus Pharmaceuticals Ltd, Glenmark Pharmaceuticals Europe Ltd, Arcadia Pharma Limited T/A Arcadia Medical, Aspen Pharma Ireland Ltd, DRUGSRUS LTD, GSK UK Limited, hameln pharma Itd, Kent Pharmaceuticals Ltd, Martindale Pharma, Morningside Pharmaceuticals Limited, Mylan, Neuraxpharm UK Ltd, Panpharma UK Ltd,	06/06/2021	01/02/2022	01/02/2024	£3,600,000	
NP507420 eRostering	Allocate Software Limited	28/05/2021	18/11/2021	18/11/2028	£270,000		Pfizer Limited, Phoenix Labs, Ranbaxy (UK) Ltd,						
NP507420 e-Rostering	Allocate Software Limited	29/05/2021	18/11/2021	18/11/2028	£3,600,000		Rosemont Pharmaceuticals Ltd, Sandoz Ltd, Selective						
NP605621 Business Systems Model Office Prototype	Capgemini	30/05/2021	15/12/2021	15/05/2022	£250,000		Supplies Ltd, Teva UK Limited, Altan Pharma Ltd, Thornton & Ross Ltd,						
NP52721 Cochlear Implants	Advanced Bionics UK, Cochlear Europe Ltd, Oticon Limited, MED-EL	31/05/2021	13/12/2021	13/12/2024	£2,700,000		Typharm Ltd, V Pharma Ltd, Wockhardt UK Limited, Zentiva Pharma UK Ltd, Mercury Pharma Group,						
NSS212228 NSS National Contact Centre (NCC) Additional Capacity	Pursuit Marketing Ltd	01/06/2021	30/08/2021	0/03/2022	£4,000,000	NP30021 Intravenous &	Tetris Pharma Ltd B. Braun Medical Limited, Baxter Healthcare Ltd,	07/06/2021	01/02/2022	01/02/2025	£5,500,000		
NP84621 Medical Ward Equipment	Seers Medical LTD, Medstor, Bristol Maid - Hospital Metal Craft LTD	02/06/2021	03/01/2022	03/01/2026	£457,000	Topical Fluids	Ennogen Healthcare Ltd, Fresenius Kabi Limited, Kent Pharmaceuticals Ltd, Molnlycke Health Care						
NSS212209/a Hard FM Mechanical & Electrical	SPIE LIMITED, FES FM Ltd	03/06/2021	01/04/2022	01/04/2025	£1,200,000	NP501621e R Studio Infrastructure	Softcat	08/06/2021	10/01/2022	10/07/2022	£144,000		
NP605921 ieCBT	leso Digital Heath (formerly PsychologyOnline)	04/06/2021	01/01/2022	01/01/2023	£900,000	Development (Proof of Concept (PoC)) + support and maintenance		f	f Concept (PoC)) support and				

Contract Description	Supplier	Award Date	Start Date	End Date	Annual Contract Value (£m)	Contract Description	Supplier	Award Date	Start Date	End Date	Annual Contract Value (£m)
NP14321 Decontamination Equipment and Associated	STERIS SOLUTIONS Limited, Belimed Ltd, BMM WESTON, LTE Scientific Ltd, MMM	09/06/2021	10/01/2022	10/01/2026	£2,000,000	NP167/18 Mini- competition for Mammography X-ray units	FUJIFILM UK Ltd	14/06/2021	17/02/2022	17/02/2024	£1,200,000
Maintenance	Medical Equipment UK Ltd, Peacocks Surgical and Medical, ADVANCED					NSS212209/c Landscaping Services	GP Plantscape Limited	15/06/2021	01/04/2022	01/04/2025	£225,000
	STERILIZATION PRODUCTS (UK) LIMITED, Cantel (UK) Limited, Olympus KeyMed, Partners for Endoscopy Limited, Wassenburg Limited, Veolia Water Technologies, Whitewater, The Dental Directory, Nanosonics Europe Ltd, Getinge Ltd (Maquet), iM-Med Limited, Eschmann Technologies					NP632/22 Static Cushions	Direct Health Group, BES Corporate, Drive DeVilbiss Healthcare Limited, Frontier Therapeutics Ltd, Harvest Healthcare Ltd, Invacare Ltd, Permobil Ltd, Prosys International Ltd, Select Medical, Sumed International (UK) Ltd, Sunrise Medical Ltd, Teasdale Healthcare Equipment Ltd, FormAlign	16/06/2021	01/04/2022	01/04/2025	£364,000
NP43221 Nitric Oxide Therapy	Ltd BTG Gases, BOC Healthcare	10/06/2021	01/03/2022	01/03/2025	£557,000	NP90722I Tildrakizumab (Ilumetri®)	Almirall Ltd	17/06/2021	01/04/2022	01/04/2024	£671,000
NSS212221 NHS Assure Research Service	Edinburgh Napier University	11/06/2021	01/02/2022	01/02/2024	£1,150,000	NP606021 SNBTS eValidation System	Kneat Solutions Ltd	18/06/2021		06/03/2028	
NSS212241 Automated NAT	Cepheid UK Ltd	12/06/2021	01/03/2022	28/02/2027	£169,000	NP91921 HIV Medicines NSS212213 Develop	Bristol-Myers Squibb Pharmaceuticals Capgemini UK plc	19/06/2021 20/06/2021	01/03/2022	28/02/2024 05/07/2021	
Assay System NP58521 Evacuated Blood Systems	Becton Dickinson U.K. Limited, Crest Medical	13/06/2021	01/04/2022	01/04/2025	£3,100,000	the Business Case for SEER 2.0 (Retrospective)					
	Ltd, Greiner Bio-One td, Sarstedt Ltd, Worldlink Resources Limited,					NSS212217 Managed Transport	Menzies Distribution	21/06/2021	01/04/2022	31/03/2026	£2,450,000
	Cambridge Sensors Ltd, Owen Mumford Ltd, Smiths Medical International Ltd, Apollo Medical Technologies Ltd, Prospect Diagnostics Limited, GBUK Enteral Ltd., ASep healthcare Limited, Baymed Healthcare Limited, GBUK Healthcare Ltd, Iskus Health UK Limited, MEDLINE INDUSTRIES LTD, Timesco Healthcare, Central Medical Supplies Ltd, Clinical Innovations Europe, Ypsomed Ltd										
		33						33			

Contract Description	Supplier	Award Date	Start Date	End Date	Annual Contract Value (£m)	Contract Description	Supplier	Award Date	Start Date	End Date	Annual Contract Value (£m)		
NP36122 Antibiotic, Antiviral & Genito Urinary Medicines	Accord Healthcare Ltd, Aventis Pharma Ltd Trading As Sanofi, B. Braun	22/06/2021	02/05/2022	02/05/2024		NP69022 Single-use Endoscopes for use with aView Monitor	Ambu Ltd	25/06/2021	01/04/2022	01/04/2023			
	Medical Limited, Bayer Plc, CST Pharma Ltd, Fresenius Kabi Limited,					NP506622 Patient/ Carer Feedback Service Website	Care Opinion (Scotland) Limited	26/06/2021	01/04/2022	31/03/2026	£200,000		
	GlaxoSmithKline, Glenmark Pharmaceuticals Europe Ltd, Martindale Pharma,					NP6066 Prism Business Intelligence Platform for M365	Trustmarque Solutions Ltd	27/06/2021	01/04/2022	31/03/2023	£225,000		
	Merck Sharp & Dohme UK Ltd, Tillomed Laboratories Itd, Aspire Pharma Ltd, Bowmed Ibisqus Limited, Ranbaxy (UK) Ltd, Selective Supplies Ltd, Pfizer Ltd, PARI Medical					NP606321 Docman and Docman Transfer Support Services (GP Practice Document Management/ Exchange)	Microtech Support Limited	28/06/2021	01/04/2022	01/04/2026	£2,900,000		
	Ltd, Brown and Burk, Consilient Health Ltd,						NSS212209e FM Security	Profile Security	29/06/2021	01/04/2022	31/03/2023	£565,000	
	Crescent Pharma Limited, Dr Reddy's Laboratories (UK) Ltd, Flynn Pharma, hameln pharma Itd,						NSS212233 Titan Lothian Mechanical 30/06/2021 01/02/20 Mechanical Handling Handling Ltd Equipment	01/02/2021	30/09/2022	£206,000			
	Kent Pharmaceuticals Ltd, Mercury Pharma								NP70222 Motor Vehicle Insurance	Allianz Insurance	01/07/2021	01/07/2022	30/06/2024
	Group, Milpharm Limited, Morningside Pharmaceuticals Limited,							NP605221 Smart Messaging Service (SMS) Contract	British telecom PLC	02/07/2021	18/03/2022	17/03/2023	£1,000,000
	MYLAN UK HEALTHCARE LIMITED, Neon Healthcare, Sandoz Ltd, Rosemont					NP501617E2022 Dome9 Public Cloud Security Software	Softcat	03/07/2021	01/04/2022	31/05/2025	£145,000		
	Pharmaceuticals, Teva UK Limited, Thornton & Ross Ltd, Torrent Pharma UK Ltd, Wockhardt UK Limited,					NP501621e Seer 2.0 – Alteryx Platform Licensing award	Softcat	04/07/2021	04/04/2022	03/04/2023	£147,000		
	Chiesi Limited, Zentiva Pharma UK Ltd					NP6067 SNOMED Terminology Server	DH OpCo UK Ltd (Dedalus)	05/07/2021	03/05/2022	02/05/2025	£141,000		
						NSS212245 Workforce Specialist Services	Hurley Group	06/07/2021	01/04/2022	31/03/2023	£1,600,000		
						NP5091 Laboratory Information	Citadel Health	07/07/2021	02/03/2022	28/03/2027	£4,570,000		
NP60922 Thermometer Probe Covers (Cardinal Health)	Cardinal Health UK 432 Limited	23/06/2021	01/04/2022	01/04/2023	£290,000	Management System (LIMS Framework) updated document							
NP68922 Thermometer Probe Covers (Welch Allyn)	Hillrom UK Ltd	24/06/2021	01/04/2022	01/04/2023	£495,000		THOMSON GRAY LTD	08/07/2021	09/11/2020	31/08/2021	£360,000		

Contract Description	Supplier	Award Date	Start Date	End Date	Annual Contract Value (£m)
NSSCOVID-19 -319 Covid-Sequencing Service (Short Term)	The University Court of the University of Glasgow	09/07/2021	21/04/2021	20/04/2022	£477,879
NSSCOVID-19 -320 Covid-19 Library Preperation and Sequencing consumables	ILLUMINA CAMBRIDGE LIMITED	10/07/2021	04/05/2021	04/05/2021	£2,294,369
NSSCOVID-19 -321 Hamilton Cherry Picking Carriers and NGS STARS for COVID Sequencing	Hamilton	11/07/2021	29/04/2021	29/04/2022	£165,020
NSSCOVID-19 -322 Care Home Kit Assembly	Sykes Global Services Ltd	12/07/2021	01/05/2021	31/07/2021	£729,370
NSSCOVID-19 -261 Additional Storage Capacity EXT	Bullet Express Ltd	13/07/2021	24/05/2021	23/10/2021	£180,000
NSSCOVID-19 -269 Temporary Additional Storage EXT	John G Russell	14/07/2021	01/06/2021	31/10/2022	£268,800
NSSCOVID-19 -295 Additional Storage Capacity - XPO_ext	XPO LOGISTICS UK LIMITED	15/07/2021	22/05/2021	21/07/2021	£216,000
NSSCOVID-19 -325 FES FM Limited – Operational Phase (3)	FES FM LTD	16/07/2021	01/04/2021	31/07/2021	£1,030,045
NSSCOVID-19 -328 Hand Sanitiser	Kalencom	17/07/2021	24/03/2020	31/03/2020	£361,738
NSSCOVID-19 -327 Hand Sanitiser	MacPhies	18/07/2021	01/05/2020	30/05/2020	£237,415
NSSCOVID-19 -329 Warehouse fit-out works – "Titan" Warehouse, Eurocentral	Thomson Gray	19/07/2021	01/12/2020	29/10/2021	£2,750,100
NSSCOVID-19 -330 First Aid & Paramedic Services	Amvale Scotland Limited	20/07/2021	01/04/2020	30/06/2020	£119,900
NSSCOVID-19 -331 Covid-Sequencing Library preparation automation	APUC Framework Call off - Hamilton Sales and Services UK Limited	21/07/2021	07/06/2021	07/06/2021	£493,416

Contract	Supplier	Award	Start Date	End Date	Annual
Description		Date			Contract Value (£m)
NSSCOVID-19 -283 Private Healthcare - Hospital capacity and services Ext	BMI HEALTHCARE	22/07/2021	01/04/2021	30/09/2021	£4,000,000
NSSCOVID-19 -322 Care Home Kit Assembly - modification	Sykes Global Services Ltd	23/07/2021	22/06/2021	31/07/2021	£200,000
NSSCOVID-19 -333 Swab Overflow Transfer Courier Service	Dx Network Services Ltd	24/07/2021	28/06/2021	28/11/2021	£150,000
NSSCOVID-19 -334 VOC's - Equipment and consumables	thermofisher Life Technologies	25/07/2021	25/02/2021	25/02/2022	£500,000
NSSCOVID-19 -338 Regional Hubs Consumables for PCR SARS-CoV-2 testing.	thermofisher Life Technologies	26/07/2021	01/12/2021	01/12/2022	£200,000
NSSCOVID-19 -336 National Vaccination Scheduling Operations Support	DXC / Fruition Partners	27/07/2021	02/02/2021	31/12/2021	£300,000
NSSCOVID-19 -337 Identify Verification	Jumio	28/07/2021	20/07/2021	20/07/2022	£4,373,360
NSSCOVID-19 -128a PCR Kit and Equipment Becton Dickinson	Becton Dickinson	29/07/2021	21/07/2020	21/07/2022	£2,200,000
NSSCOVID-19 -302 Cold Storage and Transportation	ROYLANCE STABILITY STORAGE LTD	30/07/2021	01/12/2020	01/12/2021	£914,788
NSSCOVID-19 -339 Serco Group provision through operational phase May 21- July 21	SCOVID-19 SERCO LIMITED 39 Serco Group ovision through erational phase		01/05/2021	31/07/2021	£741,597
NSSCOVID-19 -335 Covid 19 architecure review	CAP GEMINI UK PLC	01/08/2021	30/07/2021	30/12/2021	£137,750
NSSCOVID-19 -226a Appointment of Authorising Engineer/Persons. Onsite Management and Technical Support.	IOM CONSULTING LTD	02/08/2021	01/02/2021	31/07/2021	£358,869

Contract	Supplier	Award	Start Date	End Date	Annual
Description		Date			Contract Value (£m)
NSSCOVID-19 -136a Oxygen Concentrators DOLBY VIVISOL	DOLBYVIVISOL	03/08/2021	24/03/2020	27/04/2020	£960,000
NSSCOVID-19 -155a Hand Sanitiser- Lion Safety	LION SAFETY LIMITED	04/08/2021	05/05/2020	07/07/2020	£180,000
NSSCOVID-19 -243a Safety Cabinets	AIRFLOW SOLUTIONS	05/08/2021	27/11/2020	14/01/2022	£161,958
NSSCOVID-19 -192a Hand Wash 500ml (Liquid/Pump Dispensing/Non- Fragrance)	UNICO	06/08/2021	01/05/2020	22/06/2020	£603,580
NSSCOVID-19 -193a Detergent Chlorine Tablets / Effervescent Chlorination Tablets	MACLIN SOURCING SOLUTIONS LTD	07/08/2021	11/05/2020	10/07/2020	£226,000
NSSCOVID-19 -260a Hand Sanitiser - TRADE RIGHT INTERNATIONAL CIC	TRADE RIGHT INTERNATIONAL CIC	08/08/2021	14/05/2020	28/07/2020	£172,000
NSSCOVID-19 -342 Warehouse fit-out works – "Coddington" Warehouse, Eurocentral	CSI Group (dexion)	09/08/2021	01/09/2021	31/12/2021	£667,348
NSSCOVID-19 -041 Negative Notification Service ext	STORM ID LTD	10/08/2021	01/04/2021	31/03/2022	£350,001
NSSCOVID-19 -234 NHS Louise Jordan First Aid and Paramedic Services	AMVALE SCOTLAND LTD	11/08/2021	01/06/2020	31/01/2021	£177,600
NSSCOVID-19 -343 Adastra Licences and Support to support COVID Hubs	Advanced Health and Care	12/08/2021	01/04/2021	31/03/2023	£741,000
NSSCOVID-19 -346 Covid Technical Support	CAP GEMINI UK PLC	13/08/2021	13/09/2021	03/12/2021	£370,000

Contract	Supplier	Award	Start Date	End Date	Annual
Description		Date			Contract Value (£m)
NSSCOVID-19 -344 Vaccine Transportation	Helapet	14/08/2021	01/09/2021	31/12/2021	£124,000
NSSCOVID-19 -345 Warehouse fit-out works – "Coddington" Warehouse, Eurocentral	FES Ltd	15/08/2021	13/09/2021	08/04/2022	£2,525,405
NSSCOVID-19 -347 Covid Sequencing	Hamiltons Sales and Services	16/08/2021	15/09/2021	14/09/2022	£435,900
NSSCOVID-19 -348 Gloves	ARCO LIMITED	17/08/2021	01/10/2021	31/03/2022	£7,843,737
NSSCOVID-19 -232a SNBTS Gartnavel: Additional Covid19 Testing facility	MORRIS AND SPOTTISWOOD LIMITED	18/08/2021	21/09/2020	30/11/2020	£900,000
NSSCOVID-19 -292a supply of Virus PCR Sample Solution (VPSS)	E + O LABORATORIES LIMITED	19/08/2021	30/09/2021	31/03/2022	£4,475,000
NSSCOVID-19 -255a Vaccination Platform	SERVICENOW UK LTD	20/08/2021	01/10/2021	30/09/2022	£1,483,168
NSSCOVID-19 -273a ServiceNow Additional Contact Tracing and Vaccinations Licences	SERVICENOW UK LTD	21/08/2021	01/10/2021	30/09/2022	£1,563,030
NSSCOVID-19 - 336a DXC Backlog Resource	Fruition Partners (ta DXC)	22/08/2021	16/10/2021	16/04/2022	£458,400
NSSCOVID-19 -255b ServiceNow Covid Resource	SERVICENOW UK LTD	23/08/2021	16/10/2021	16/04/2022	£609,050
NSSCOVID-19 -264 Elisa – Convalescent Plasma - EXT	EUROIMMUN UK LTD	24/08/2021	02/06/2021	20/11/2021	£250,000
NSSCOVID-19 -125a Test Kit Abbott Diabetes	ABBOTT DIABETES	25/08/2021	27/05/2020	27/04/2021	£700,000
NSSCOVID-19 -280a Supply and Delivery of Roche LIAT SARS-COV-2 multiplex assays	ROCHE DIAGNOSTICS LIMTED	26/08/2021	01/03/2021	30/09/2022	£12,886,800

Contract	Supplier	Award	Start Date	End Date	Annual
Description		Date			Contract Value (£m)
NSSCOVID-19 -189a GeneXpert Rapid SARS-COV-2	CEPHEID UK LTD	27/08/2021	15/03/2021	14/09/2022	£11,340,852
NSSCOVID-19 -349 NHS Sequencing labs BIO-RAD equipment and consumables	Bio-Rad Laboratories Ltd	28/08/2021	29/07/2021	29/07/2022	£124,132
NSSCOVID-19 -251a Rx-Info Hospital Pharmacy Medicines Usage and Stockholding Reporting Platform	RX INFO LTD	29/08/2021	01/11/2021	31/03/2023	£195,000
NSSCOVID-19 -304 ext Courier Contract for Regional Test Hubs	EAGLE COURIERS (SCOTLAND) LTD	30/08/2021	03/12/2021	02/12/2022	£1,950,000
NSSCOVID-19 -350 Roches Cobas 6800 Covid, FLU/AB and RSV Testing	Public Health England	31/08/2021	06/12/2021	06/12/2022	£500,000
NSSCOVID-19 -352 Life Technology Glasgow Lighthouse Extraction Systems	Public Health England	01/09/2021	13/12/2021	13/12/2022	£550,000
NSSCOVID-19 -351 West regional hub - Amplitude Maintenance Contracts	Thermo Fisher	02/09/2021	14/12/2021	13/12/2022	£1,020,000
NSSCOVID-19 -318 Covid Certification Service - Journey Design and Delivery V3	Netcompany Ltd	03/09/2021	17/05/2021	16/05/2022	£2,400,000
NSSCOVID-19 -354 Vaccination Programme (Google Maps)	CLOUD TECHNOLOGY SOLUTIONS LTD	04/09/2021	01/10/2021	30/09/2022	£180,000
NSSCOVID-19 -356 NHS Scotland Vaccination Programme: iPads & Data support	TELEFONICA O2 (UK) LTD	05/09/2021	10/01/2022	10/01/2025	£330,482
NSSCOVID-19 -355 COVID 19 Medical Wire Dry swabs	Medical Wire Limited (UK BASED)	06/09/2021	20/12/2021	19/06/2022	£240,000

Contract Description	Supplier	Award Date	Start Date	End Date	Annual Contract Value (£m)
NSSCOVID-19 -358 Pulse Oximeters	Kinetik Wellbeing	07/09/2021	29/12/2021	14/01/2022	£343,000
NSSCOVID-19 -353 Regional Hubs - Hamilton Maintenance Contract	Hamiltons Sales and Services	08/09/2021	01/12/2021	30/11/2022	£269,404
NSSCOVID-19 -128b PCR Kit and Equipment Becton Dickinson	Becton Dickinson	09/09/2021	16/02/2022	16/02/2023	£6,300,000

Appendix 2 - Future Regulated Procurements Summary

Contract Description	Procurement Activity	Expected Contract Notice Date	Expected Award Date	Expected Start Date	Estimated Annual Contract Value
NP501617E2022 Dome9 Public Cloud Security Software	New	Complete	Complete	Apr-22	£145,500
NP58522 Evacuated Blood Collection Systems	Renewal	Complete	Complete	Apr-22	£3,135,907
NP68922 Probe Covers for use with Pro 4000 & Pro 6000 Tympanic Thermometers	Renewal	Complete	Complete	Apr-22	£495,434
NP506622 Patient/ Carer Online Feedback Service	Renewal	Complete	Complete	Apr-22	£200,000
NP60922 Probe Covers for use with Genius Tympanic Thermometer	Renewal	Complete	Complete	Apr-22	£290,445
NP606321 Docman and Docman Transfer Support Services (GP Practice Document Management/ Exchange)	New	Complete	Complete	Apr-22	£734,250
NP69022 Ambu AView Single-use Endoscopes	Renewal	Complete	Complete	Apr-22	£1,057,155
NP63222 Supply of Static Cushions	Renewal	Complete	Complete	Apr-22	£364,830

Contract Description	Procurement Activity	Expected Contract Notice Date	Expected Award Date	Expected Start Date	Estimated Annual Contract Value
NSSCOVID-19 -360 Non Sterile Medical Examination Gloves	New	Complete	Complete	Apr-22	£13,429,495
NP607022 P&CFS Digital Enablement Programme DXC Technology (professional services)	New	Complete	Complete	Apr-22	£155,498
NP82922 IT Peripherals CAT A	Renewal	Complete	Complete	May-22	£2,300,000
NP90722I Tildrakizumab Ilumetri®	New	Complete	Complete	May-22	£1,372,826
NP73022 Fuel Cards and Associated Services CCS Buyers Guide	Renewal	Complete	Complete	May-22	£9,600,000
NP36122 Antibiotic & Genito Urinary Branded & Generic Medicines	Renewal	Complete	Complete	May-22	£8,750,734
NP35922c Pirfenidone	Renewal	Complete	Complete	May-22	£245,755
NP39722b Sorafenib / Thalidomide	Renewal	Complete	Complete	May-22	£639,498
NP39822b Deferasirox / Hyoscine butylbromide (10mg) / Sapropterin / Tolvaptan	Renewal	Complete	Complete	May-22	£706,389
NP82822 VAT Advisory services	Renewal	Complete	Complete	May-22	£365,052
NP47822a Fingolimod Capsules	New	Complete	Complete	May-22	£6,300,000
NSSCOVID-19-361 Disposable Plastic Aprons	New	Complete	Complete	May-22	£2,400,000
NP606722 SNOMED Terminology Server	New	Complete	Complete	May-22	£141,000
NPLOT02021 NHS Lothian Radiotherapy OMS, TPS, SRT-TPS and DA - NP	New	Complete	Complete	Jun-22	£2,083,334

Contract Description	Procurement Activity	Expected Contract Notice Date	Expected Award Date	Expected Start Date	Estimated Annual Contract Value
NP86622 - Inactivating Molecular PCR Sample Collection and Consumables -	New	Complete		Jun-22	£10,000,000
NP69322 Endo Urology Consumables	Renewal	Complete	Complete	Jun-22	£1,440,452
NP50222 Dental Sundries	Renewal	Complete	Complete	Jun-22	£2,400,000
NP500422 Drug Dictionary FDB Renewal	Renewal	Dec-21	May-22	Jun-22	£151,500
NPGGC02221 NHSGGC Radiotherapy Linear Accelerators (Linacs) - NP	New	Jan-22	May-22	Jun-22	£5,135,834
NP47722 CMU Bleeding Disorders inc. Recombinant Factor IX (rFIX)	Renewal	Jan-22	Jun-22	Jul-22	£1,661,806
NP65522 Waste Bags	Renewal	Jan-22	Jun-22	Jul-22	£2,250,000
NP70222 Motor Insurance	Renewal	Complete	Complete	Jul-22	£3,529,762
NP48922 Icatibant and C1 Esterase Inhibitor	Renewal	Jan-22	Jun-22	Jul-22	£1,921,441
NP33922 Ranibizumab	Renewal	Complete	Complete	Jul-22	£12,532,801
NP93822abc - Seasonal Flu Vaccines	Renewal	Complete	Complete	Jul-22	£833,250
NP66022 Portable Batteries	Renewal	Jan-22	Jun-22	Jul-22	£200,000
NP16222 Operating Tables and Theatre Lighting	Renewal	Feb-22	Jul-22	Aug-22	£2,200,000
NP71322 Cleaning Products	Renewal	Feb-22	Jul-22	Aug-22	£1,500,000
NP79022 Catering Disposables	Renewal	Feb-22	Jul-22	Aug-22	£900,000
NP50122 Medical Examination Gloves	Renewal	Feb-22	Jul-22	Aug-22	£4,400,000
NP67722 Wipe Products	Renewal	Feb-22	Jul-22	Aug-22	£2,100,000

Contract Description	Procurement Activity	Expected Contract Notice Date	Expected Award Date	Expected Start Date	Estimated Annual Contract Value
NP50822 Paper Products	Renewal	Feb-22	Jul-22	Aug-22	£5,000,000
NP48622 Aseptic Consumables	Renewal	Feb-22	Jul-22	Aug-22	£418,519
NP91622c Interferon Beta-1a (Avonex®)	Renewal	Mar-22	Aug-22	Sep-22	£2,210,749
NP505622 Clinical Decision Support Software	Renewal	Mar-22	Aug-22	Sep-22	£399,781
NP17222 Electrosurgical	Renewal	Mar-22	Aug-22	Sep-22	£1,400,000
NP58422 ITU Haemofiltration	Renewal	Mar-22	Aug-22	Sep-22	£1,100,000
NP51622 Surgical Use Surgical Gowns and Scrub Brushes	Renewal	Mar-22	Aug-22	Sep-22	£1,500,000
NP83822 NHSS Aroma Coffee	Renewal	Mar-22	Aug-22	Sep-22	£560,000
NP501022 Oracle Software Licence and Support Agreement-NP	Renewal	Apr-22	Sep-22	Oct-22	£1,407,135
SLC818/2022 NHS Grampian Radiotherapy Linear Accelerator	New	Apr-22	Sep-22	Oct-22	£186,736
NP39722e Abiraterone	New	Apr-22	Sep-22	Oct-22	£11,100,000
NP80322 Recyclates and General Waste Management	Renewal	Apr-22	Sep-22	Oct-22	£4,000,000
NP77622 Fresh Milk and Cream Products	Renewal	Apr-22	Sep-22	Oct-22	£1,600,000
NP85122 Sackholders	Renewal	Apr-22	Sep-22	Oct-22	£399,726
NP65122 Consultancy - Managed Patient Flow Quality Improvement Partner	Renewal	Apr-22	Sep-22	Oct-22	£499,658
NP59022 Supply of Childrens Buggies & Adult and Childrens Wheelchairs	Renewal	Apr-22	Sep-22	Oct-22	£5,300,000
NP78122 Stationery & Paper	Renewal	Apr-22	Sep-22	Oct-22	£3,099,000

Contract Description	Procurement Activity	Expected Contract Notice Date	Expected Award Date	Expected Start Date	Estimated Annual Contract Value
NP70322 IT Consumables	Renewal	Apr-22	Sep-22	Oct-22	£1,835,654
NP41422 Contraceptive Medicines	Renewal	May-22	Oct-22	Nov-22	£3,081,953
NP504022 Automatic Dispatcherless Porter Task Tracking System	Renewal	May-22	Oct-22	Nov-22	£214,000
NP37122 ENT, Ophthalmology & Skin Medicines	Renewal	May-22	Oct-22	Nov-22	£3,500,000
NP67622 Medical Services at NHS Health Board Hospitals	Renewal	May-22	Oct-22	Nov-22	£6,000,000
NP50022 Supply of Agency Temporary Medical Locum doctors	Renewal	May-22	Oct-22	Nov-22	£110,000,000
NP56922 Surgical Gloves	Renewal	May-22	Oct-22	Nov-22	£2,400,000
NP64622 Coagulation Products	Renewal	May-22	Oct-22	Nov-22	£1,455,120
NP10222 Pulse Oximetry	Renewal	Jun-22	Nov-22	Dec-22	£1,700,000
NP82722 Minor Building Works	Renewal	Jun-22	Nov-22	Dec-22	£40,000,000
NP10622 - Central Venous Catheters	Renewal	Jun-22	Nov-22	Dec-22	£1,079,805
NP64822 Medical Services at Private Hospitals	Renewal	Jun-22	Nov-22	Dec-22	£5,996,714
NP77722 Chilled Prepared Sandwiches	Renewal	Jun-22	Nov-22	Dec-22	£1,998,631
NP60022 Dressings	Renewal	Jun-22	Nov-22	Dec-22	£2,619,326
NP60622 Healthcare Waste Containers and Sharps Bins	Renewal	Jun-22	Nov-22	Dec-22	£1,948,827
NP501622 Software Reseller	Renewal	Jul-22	Dec-22	Jan-23	£15,000,000
NP16722 Supply, Installation and Maintenance of Diagnostic Imaging Equipment	Renewal	Jul-22	Dec-22	Jan-23	£30,079,398

Contract Description	Procurement Activity	Expected Contract Notice Date	Expected Award Date	Expected Start Date	Estimated Annual Contract Value
NP36722 Fertility Medicines	Renewal	Aug-22	Jan-23	Feb-23	£1,400,000
NP39722 Oncology Generics Medicines	Renewal	Aug-22	Jan-23	Feb-23	£7,000,000
NP81422 Supply of Biomass Fuels	Renewal	Aug-22	Jan-23	Feb-23	£1,500,000
NP61022 Orthotic Service provision	Renewal	Sep-22	Jan-23	Feb-23	£872,000
NP506721 Telematics Framework Guide	Renewal	TBC	TBC	Mar-23	£924,367
NP508221- My Diabetes My Way	New	Sep-22	Jan-23	Mar-23	£140,000
NP600822 Mpower - Three Clinical Apps -NP	New	Sep-22	Jan-23	Mar-23	£350,000
NP69422 Breast Implants	Renewal	Sep-22	Jan-23	Mar-23	£800,000
NP58822 Automated AST and Bacterial ID	Renewal	Complete	Complete	Mar-23	£1,150,000
NP71222 Facilities Disposables	Renewal	Sep-22	Jan-23	Mar-23	£1,250,000
NP34422 Injection Equipment Paraphernalia	Renewal	Sep-22	Jan-23	Mar-23	£1,046,612
NP100722 NHSS Radiotherapy Framework	New	Sep-22	Jan-23	Mar-23	£6,900,000
NP91622d Interferon Beta-1a Rebif	Renewal	Sep-22	Jan-23	Mar-23	£735,184
NP91622e Supply of Interferon Beta-1b (Extavia®)	Renewal	Sep-22	Jan-23	Mar-23	£425,652
NP31522 Albumin Products	Renewal	Sep-22	Jan-23	Mar-23	£1,638,740
NP91622b Cladribine (Mavenclad®)	Renewal	Sep-22	Jan-23	Mar-23	£4,985,967
NP30222 Home Parenteral Nutrition	Renewal	Sep-22	Jan-23	Mar-23	£6,680,507
NP47822 Glatiramer Acetate Injection	Renewal	Sep-22	Jan-23	Mar-23	£2,461,155
NP47922 Cytokine Modulators	Renewal	Sep-22	Jan-23	Mar-23	£34,460,486

Contract Description	Procurement Activity	Expected Contract Notice Date	Expected Award Date	Expected Start Date	Estimated Annual Contract Value
NP31722 Insulin Infusion Pumps, Continuous Glucose Monitoring Systems and Associated Consumables	Renewal	Sep-22	Jan-23	Mar-23	£9,000,000
NP59722 Custom Theatre Packs and Speciality Packs & Drapes	Renewal	Sep-22	Jan-23	Mar-23	£4,300,000
NP67122 SpeculumNDC	Renewal	Sep-22	Jan-23	Mar-23	£257,868
NP62322 Haemostatic Dressings	Renewal	Sep-22	Jan-23	Mar-23	£453,000
NP67322 Orthopaedic Footwear	Renewal	Sep-22	Jan-23	Mar-23	£596,000
NP71522 Travel Management Services (CAT A)	Renewal	Sep-22	Jan-23	Mar-23	£7,700,000
NP509922 Attend Anywhere	Renewal	Sep-22	Feb-23	Mar-23	£1,000,000
NP11422 Suction Consumables	Renewal	Sep-22	Feb-23	Mar-23	£1,400,000
NP50422 Intraocular Lenses and Viscoelastics	Renewal	Sep-22	Feb-23	Mar-23	£2,200,000
NP62122 ECG Electrodes	Renewal	Oct-22	Feb-23	Mar-23	£725,664
NP57122 Continence Pads and Garments	Renewal	Oct-22	Feb-23	Mar-23	£11,000,000
NP51722 Supply of Stoma Appliances for Acute patients	Renewal	Oct-22	Mar-23	Mar-23	£438,747
NP51522 Negative Pressure Wound Therapy	Renewal	Oct-22	Mar-23	Mar-23	£1,200,000
NP74323 Provisions	Renewal	Oct-22	Mar-23	Apr-23	£6,400,000
NP58623 Culture Media	Renewal	Oct-22	Mar-23	Apr-23	£971,000
NP49123 Hepatitis C Medicines	Renewal	Oct-22	Mar-23	Apr-23	£17,750,440
NP81123 Lift Maintenance Services	Renewal	Oct-22	Mar-23	Apr-23	£1,695,217

Contract Description	Procurement Activity	Expected Contract Notice Date	Expected Award Date	Expected Start Date	Estimated Annual Contract Value
NP71023 Liquid Fuels (Heating Oils and Automotive Fuel)	Renewal	Oct-22	Mar-23	Apr-23	£4,933,963
NP502423 - SWAN (A Class)	Renewal	Oct-22	Mar-23	Apr-23	£12,800,000
NP69823 - Low Vison Aids	New	Oct-22	Mar-23	Apr-23	£800,000
NP504923 Subscription to Visionhealth Drug Dictionary	Renewal	Oct-22	Mar-23	Apr-23	£249,658
NP42223 Provision of Pharmaceutical Goods and Services to Prisons in NHS Scotland	Renewal	Oct-22	Mar-23	Apr-23	£17,300,000
NP606923 OneTrust - Data Mapping and Data Assessments	Renewal	Oct-22	Mar-23	Apr-23	£250,000
NP71723 Print General	Renewal	Oct-22	Mar-23	Apr-23	£4,401,589
NP59423 Supply of Sterile Procedure Packs & Supplementary Items	Renewal	Oct-22	Mar-23	Apr-23	£1,639,006
NP50323 Temporary & Interim Staff for The Scottish Public Sector (SG FW)	Renewal	Oct-22	Mar-23	Apr-23	£13,000,000
NP81322 Authorising Engineers	Renewal	Oct-22	Mar-23	Apr-23	£624,000
NP50523 Temporary Agency Allied health Professionals & Other Clinical Professions	Renewal	Nov-22	Apr-23	May-23	£7,300,000
NP80622 Fire Fighting Equipment MaintenanceEstates and Facilities	Renewal	Nov-22	Apr-23	May-23	£323,000
NP65923 Sampling & Measuring ContainersNDC	Renewal	Dec-22	May-23	Jun-23	£540,000
NP37923 Supply of Blood Glucose and/ or Ketone Monitoring - Healthcare Professional Use	Renewal	Dec-22	May-23	Jun-23	£400,000

Contract Description	Procurement Activity	Expected Contract Notice Date	Expected Award Date	Expected Start Date	Estimated Annual Contract Value
NP76323 Mobile Voice & Data Services	Renewal	Dec-22	May-23	Jun-23	£1,703,420
NP66723 Bone Conduction Implantable Devices Hearing Aids	New	Dec-22	May-23	Jun-23	£952,000
NP59523 Supply of Sterile Services Consumables	Renewal	Dec-22	May-23	Jun-23	£812,183
NP19423 Supply of Gallium-68 Generators	Renewal	Dec-22	May-23	Jun-23	£264,000
NP504223 - Gartner (professional services)	New	Jan-23	Jun-23	Jul-23	£280,000
NP35423 Contrast Media Agents	Renewal	Jan-23	Jun-23	Jul-23	£4,300,000
NP17823 Airway Products	Renewal	Jan-23	Jun-23	Jul-23	£1,500,000
NP14423 Intravenous Administration Sets And Related Items	Renewal	Jan-23	Jun-23	Jul-23	£4,700,000
NP56423 Supply of Healthcare Beds & Mattresses	Renewal	Feb-23	Jul-23	Aug-23	£1,200,000
NP84223 Employee Services (CCS Buyers Guide)	Renewal	Feb-23	Jul-23	Aug-23	£6,275,642
NP83023 Media Buying	Renewal	Mar-23	Aug-23	Sep-23	£530,000
NP94023a-d Ellipta Inhalers	Renewal	Mar-23	Aug-23	Sep-23	£751,750
NP50723 Supply of Walking Aids -NP	Renewal	Apr-23	Aug-23	Sep-23	£289,000
NP18423 Haemodialysis Machines and Consumables	Renewal	Apr-23	Sep-23	Oct-23	£508,333
NP79523 Lease Commercial Vehicles	Renewal	Apr-23	Sep-23	Oct-23	£3,000,000
NP79423 Photocopiers and Multi-Functional Devices & Associated Services	Renewal	Apr-23	Sep-23	Oct-23	£3,600,000

Contract Description	Procurement Activity	Expected Contract Notice Date	Expected Award Date	Expected Start Date	Estimated Annual Contract Value
NP30923a Sodium Oxybate	Renewal	Apr-23	Sep-23	Oct-23	£294,516
NP92623a (A-G) Aldurazyme®	Renewal	Apr-23	Sep-23	Oct-23	£7,918,200
NP51023 Temporary Agency Nurses & Operating Department Practitioners	Renewal	Apr-23	Sep-23	Oct-23	£23,600,000
NP68123 Pessary Products	Renewal	Apr-23	Sep-23	Oct-23	£312,000
NP48823 NHS Commissioned Homecare Delivery Service	New	May-23	Oct-23	Nov-23	£1,600,000
NP57323 Hand Hygiene Products	Renewal	May-23	Oct-23	Nov-23	£1,998,175
NP19519 - The provision of a CCE (Colon Capsule Endoscopy), delivery, reading and reporting service	New	May-23	Oct-23	Nov-23	£240,000
NP43523 Chlorhexidine & Povidone lodine Solutions	Renewal	May-23	Oct-23	Nov-23	£1,500,000
NP19223 GP Emergency Oxygen Supply Service -NP	Renewal	May-23	Oct-23	Nov-23	£313,639
NP37323 Medical Bulk Liquid Oxygen and Associated Equipment and Services	Renewal	May-23	Oct-23	Nov-23	£1,458,057
NP64023 PVC and Luer lock syringes	Renewal	May-23	Oct-23	Nov-23	£2,786,127
NP82223 Tablet Computing Devices	Renewal	Jun-23	Oct-23	Nov-23	£637,000
NP18923 Tracheostomy Tubes and Accessories	Renewal	Jun-23	Nov-23	Dec-23	£533,846
NP56823 Urinary Catheters & Drainage Bags	Renewal	Jun-23	Nov-23	Dec-23	£959,808
NP62023 Disposable Sterile Scissors	Renewal	Jun-23	Nov-23	Dec-23	£201,000

Contract Description	Procurement Activity	Expected Contract Notice Date	Expected Award Date	Expected Start Date	Estimated Annual Contract Value
NP78523 Furniture	Renewal	Jun-23	Nov-23	Dec-23	£4,700,000
NP78023 Bread Rolls and Teabread	Renewal	Jun-23	Nov-23	Dec-23	£1,300,000
NP90223b-d Gonadorelin Analogues	Renewal	Jun-23	Nov-23	Dec-23	£945,098
NP14523 Rigid Endoscopy Equipment, Accessories and Maintenance and Repair	Renewal	Jun-23	Nov-23	Dec-23	£424,709
NP79723 Voice Services	Renewal	Jun-23	Nov-23	Dec-23	£7,256,531
NP18524 Oxygen at Home Service	Renewal	Jul-23	Dec-23	Jan-24	£5,800,000
NP71424 IT Hardware DeskTops (CAT A)	Renewal	Jul-23	Dec-23	Jan-24	£10,800,000
NP48323 Emergency Planning Storage & Distribution	Renewal	Jul-23	Dec-23	Jan-24	£580,000
NP61324 Enteral Syringe, Tubing and Accessories	Renewal	Aug-23	Jan-24	Feb-24	£1,840,330
NP67424 Arthroscopy	Renewal	Aug-23	Jan-24	Feb-24	£450,000
NP70023 Lease Cars and Associated Services	Renewal	Aug-23	Jan-24	Feb-24	£15,252,498
NP37723 Sevoflurane and Isoflurane	Renewal	Aug-23	Jan-24	Feb-24	£919,008
NP30723 Medical Gases in Cylinders	Renewal	Aug-23	Jan-24	Feb-24	£1,650,000
NP500723 GP IT Managed Services	Renewal	Aug-23	Jan-24	Feb-24	£9,400,000
NP14723 Flexible Video Endoscopy Equipment Including Maintenance and Capsule Endoscopy -NP	Renewal	Aug-23	Jan-24	Feb-24	£10,100,000
NP51423 Wound Closure Products	Renewal	Sep-23	Jan-24	Mar-24	£1,500,000
NP58123 Audiological Equipment	Renewal	Sep-23	Jan-24	Mar-24	£402,000

Contract Description	Procurement Activity	Expected Contract Notice Date	Expected Award Date	Expected Start Date	Estimated Annual Contract Value
NP50623 Supply of Wigs & Accessories	Renewal	Sep-23	Jan-24	Mar-24	£1,500,000
NP67523 Neurological Devices and Supporting Products	Renewal	Sep-23	Jan-24	Mar-24	£1,700,000
NP30123 Home Delivery of Coagulation Factors	Renewal	Sep-23	Jan-24	Mar-24	£300,000
NP38623 Compounded Aseptic Medicines	Renewal	Sep-23	Jan-24	Mar-24	£15,803,488
NP16923 Imaging Services -NP	Renewal	Sep-23	Feb-24	Mar-24	£3,500,000
NP56623 Simultaneous Cutting / Coagulation and Uterine Ablation Systems	Renewal	Sep-23	Feb-24	Mar-24	£4,200,000
NP18723 Decontamination Consumables & Maintenance	Renewal	Sep-23	Feb-24	Mar-24	£2,800,000
NP50923 Minimally Invasive Surgical Products	Renewal	Sep-23	Feb-24	Mar-24	£2,960,000
NP17323 Patient Monitors, Anaesthetic Machines and Ventilators	Renewal	Sep-23	Feb-24	Mar-24	£1,750,000
NP63423 PPE Consumables	New	Nov-23	Apr-24	May-24	£16,000,000
NP14623 Infusion Devices and Related Consumables	Renewal	May-24	Sep-24	Oct-24	£6,000,000
NP10123 Oxygen Therapy	Renewal	Jun-24	Nov-24	Dec-24	£4,596,851

Appendix 3 – Reporting Metrics

Annual Procurement Report template

[NOTE a: reference to contract is also to be construed as meaning a framework agreement]

[NOTE b: There are some incomplete fields in sections 4 & 5. For section 4 as our strategy is to use the Community Benefit Gateway to identify benefits the only figure we complete is the final figure of that section; k) Other community benefit(s) fulfilled. For Section 5, we approved adoption of the Scottish Government Fair Work First policy on 1st April 2022 throughout all NHSS Procurement services. This will support reporting in this area for next year's Annual Procurement Report for all Scottish Health Boards.

1. Organisation and report details

a) Contracting Authority Name

b) Period of the annual procurement report

c) Required by s18 Procurement Reform (Scotland) prepare an annual procurement report? (Yes / No)

2. Summary of Regulated Procurements Compl

a) Total number of regulated contracts awarded wi period

b) Total value of regulated contracts awarded within

c) Total number of unique suppliers awarded a place contract awarded during the period

i) how many of these unique suppliers are SMEs

ii) how many of these unique suppliers how mar bodies

3. Review of Regulated Procurements Complian

a) Number of regulated contracts awarded within t complied with your Procurement Strategy

b) Number of regulated contracts awarded within t not comply with your Procurement Strategy

4. Community Benefit Requirements Summary in Procurement:

a) Total Number of regulated contracts awarded wi or greater

b) Total Number of regulated contracts awarded w or greater that contain Community Benefit Require

c) Total Number of regulated contracts awarded w

£4 million that contain a Community Benefit Requir





	NHS National Procurement
	Apr 21 - Mar 22
) Act 2014 to	Yes
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thin the report	
	131
n the report period	£275,487,339
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	380
3	261
y are Third sector	
ice	
he period that	
	131
he period that did	
	0
Use of Community Benefit I	Requirements
th a value of $\pounds4$ million	

th a value of £4 million
ments
th a value of less than
rements

11
8
12

Key Contract Information on community benefit requirements imposed as part of a regulated procurement that were fulfilled during the period:

d) Number of Jobs Filled by Priority Groups (Each contracting authority sets its own priority groups)

- e) Number of Apprenticeships Filled by Priority Groups
- f) Number of Work Placements for Priority Groups
- g) Number of Qualifications Achieved Through Training by Priority Groups
- h) Total Value of contracts sub-contracted to SMEs
- i) Total Value of contracts sub-contracted to Social Enterprises
- j) Total Value of contracts sub-contracted to Supported Businesses
- k) Other community benefit(s) fulfilled

5. Fair Work and the real Living Wage

a) Number of regulated contracts awarded during the period that included a Fair Work criterion

b) Number of unique suppliers who have committed to pay the real Living Wage in the delivery of a regulated contract awarded during the period

c) Number of unique suppliers who are accredited Living Wage employers and were awarded a regulated contract awarded during the period

d) Number of unique suppliers who have signed up to the Scottish Business Pledge and were awarded a regulated contract awarded during the period.

6. Payment performance

a) Number of valid invoices received during the reporting period

b) Percentage of invoices paid on time during the period ("On time" means within the time period set out in the contract terms.)

c) Number of regulated contracts awarded during the period containing a contract term requiring the prompt payment of invoices in public contract supply chains

d) Number of concerns raised by sub-contractors about the timely payment of invoices within the supply chain of public contracts

7. Supported Businesses Summary

a) Total number of regulated contracts awarded to supported businesses during the period

b) Total spend with supported businesses during the period covered by the report, including:

- i) spend within the reporting year on regulated contracts
- ii) spend within the reporting year on non-regulated contracts

«Number»	
«Number»	
«Number»	
«Number»	
«Value (£)»	
«Value (£)»	
«Value (£)»	
20	

«Number»



«Number»

49,634 90.34%

131

1 £2,138,416 £2,138,416 0

8. Spend and Savings Summary

a) Total procurement spend for the period covered procurement report.

b) Total procurement spend with SMEs during the period covered by the annual procurement report

c) Total procurement spend with Third sector bodies during the period covered by the report.

d) Percentage of total procurement spend through collaborative contracts.

e) Total targeted cash savings for the period covered by the annual procurement report

- i) targeted cash savings for Cat A contracts
- ii) targeted cash savings for Cat B contracts
- iii) targeted cash savings for Cat C contracts

f) Total delivered cash savings for the period covered by the annual procurement report

- i) delivered cash savings for Cat A contracts
- ii) delivered cash savings for Cat B contracts
- iii) delivered cash savings for Cat C contracts

g) Total non-cash savings value for the period covered by the annual procurement report

9. Future regulated procurements

a) Total number of regulated procurements expected to commence in the next two financial years

b) Total estimated value of regulated procurements expected to commence in the next two financial years

by	the	annual
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£560,000,000*

£312,598,862**

£2,138,416 100%

£38,387,311 ('Secured' Benefits) £192,969 £30,011,690 £8,182,652

£32,283,318 ('Delivered' Benefits)

0 £32,156,588 £126,730

0

183

£792,979,711

Glossary

Term	Definition		
NHSS	NHS Scotland		
DHSC	Department of Health & Social Care		
MDCC	Medical Devices and Clinical Consumables		
NDS	National Procurement's National Distribution Service		
NP	National Procurement		
NSS	National Services Scotland		
PPE	Personal Protective Equipment		
ICU	Intensive Care Unit		
SFI	Standard Financial Instruction		
SG	Scottish Government		
SME	Small and Medium Enterprises		
SPPN	Scottish Procurement Policy Notes		
CBG	Community Benefit Gateway		
Medical consumable	An item or product that is used up during medical treatment and that will require potentially repeated replacements in order to continue safe and effective treatment		
tCO2e	Tonnes of Carbon Dioxide Equivalent, is the standard unit in carbon accounting to quantify greenhouse gas emissions, emissions reductions and carbon credits, expressed in tonnes and written as tCO2e		
Supported Business	Enterprises where over 50% of their workforce are disadvantage or have a disability who by reason of the nature of their disability are unable to take up work in the open market.		
Secured Benefit	Benefits e.g. savings formally or contractually agreed between two parties that will result in the benefit to NHS Scotland occurring within a defined future period		
Delivered Benefit	Benefits e.g. savings formally or contractually agreed between two parties that have resulted in a benefit to NHS Scotland within the reported period		
Test Bed	A regional project group that brings together various parties to develop new concepts and ideas in order to make them ready to use in Healthcare		
GPA	Agreement on Government Procurement and WTO related legal instruments		
WTO	World Trade Organisation which, after EU exit is the successor parent regulatory body against which UK public procurement regulations must comply		
PECOS	Professional Electronic Commerce Online System is our online purchase to pay (P2P) system, and is part of the Scottish Government eCommerce shared service.		
GS1	GS1 is a neutral, not-for-profit, international organization developing and maintaining standards including barcodes		

Document Control Sheet

Title:	NHS NP Annual Procurement Report (Apr 2021- Mar 2022)
Date Published/ Issued:	
Date Effective From:	24th August 2022
Version/Issue Number:	1
Document Type:	Report
Document Status:	Final
Author:	Stevie Mclaughlin
Owner:	Gordon Beattie
Approver:	NSS Financial, Performance and Procurement Committee
Approved by and Date:	NSS Financial, Performance and Procurement Committee, 24th August 2022
Contact:	Stevie Mclaughlin
File Location:	V:\02 Corp Gov\Covid19 Gov\APR\22-23

Version	Date	Summary of Changes	Name:
1	24th August 2022	Approved Version	S.Mclaughlin

