				lity Improveme		_			16.07.18	_											
)	Туре	Raised b	py Da	Oate Raised Owner	Workstream / Project Area	Risk Description	Impact Description	Primary Category	Impact:1 (1-5)	Likelihood:1 (1-5)	R A G	Secondary Category	Impact:2 (1-5)	likelihood 2 (1-5)	R A G	Mitigation Strategy	Strategic Objective	health Impact	Potential Adverse Health Impa	Status	Drop down
											1				2						
					Project Programme	There is a risk of slippage to project objectives that may cause failure to deliver on objectives within the project timescale	reculting husiness /	Business				Reputation					Customer at he of everything w		Nil (no clinical impact)		
NSQIG 01	Risk	A Macle	od	16/07/2018 Craig Stewart		within the project timescale	reputation risk			4 3	12	2		2 1		2 Reduction				Open	Workstream
					Project Programme	analytics and G.P sessional time to suppport the project	Failure to secure resources for analytics and G.P sessinal time will impact on project deliverabels	Business				Reputation				Reduction	Improve the wa	ay Zero	Nil (no clinical impact)		
NSQIG 02	Risk	A Macle	nd	16/07/2018 Craig Stewart						4 3	12			2 2		4				Closed	Project Programme
				20,00,2020	Engagement	There is a risk that NSQIG fails to engage with key stakeholder groups	clinical challenge that may impact on delivering	Business				Reputation				Prevention	Customer at he of everything w		Nil (no clinical impact)	_	
NSQIG 03	Risk	A Macle	od	16/07/2018 Craig Stewart			delays in delivery of project with concerns			4 3	12	2		2 3		6	Customer at he		Nil (no clinical impact)	Open	Engagement
					Engagement	expected of them leading to poor engagement and progress of project plan	from project	Staff				Reputation				Prevention	do		трассу		
NSQIG 04	Risk	A Macle	od	16/07/2018 Craig Stewart		There is a risk that the metrics	Reduced ability to		:	3 3	9	<mark>)</mark>		2 3		6	Improve the wa	ay Zero	Nil (no clinical		Optimal Stoma Prescribing Data
					Optimal Stoma Prescribing Data	optimal datra reporting	identify opportunities to deliver clinical	Business				Clinical					we do things		impact)		
NSQIG 05	Risk	A Macle	od	16/07/2018 Craig Stewart		la .	Reduced ability to deliver Once for Scotland objective			3 2	6	5		2 2		4 Prevention	Improve the wa	ay Zero	Nil (no clinical impact)		National Formulary
					National Formulary	,	Scotiana objective	Clinical				Business									
NSQIG 06	Risk	A Macle	od	16/07/2018 Craig Stewart		There is a risk that process	Failure to develop			3 3	9	9		2 2		4 Prevention	Improve the wa	ay Zero	Nil (no clinical	Open	Prescribing Models
NSQIG 07	Risk	A Macle	od	Mhairi 16/07/2018 Hastings	Prescribing Models	alternative models of stoma	prescribing models leading to unreasonable variance	Clinical		3 3	g	Business		2 2		4 Prevention	we do things		impact)	Open	PROMs Reporting
NSQIG 08					PROMs Reporting											0					e-health opportunities
NSQIG 09					e-health opportunities											0					Industry Partnership
NSQIG 10					Industry Partnership											0					Clinical & Financial Benefits
NSQIG 11					Clinical & Financial Benefits											0					Primary Category
																0					Clinical Business
																0					Staff Reputation
																0					Secondary Category Clinical Business Staff
																					Reputation Mitigating Strategy Acceptance Contingency
																					Prevention Reduction Transference Strategic Objective (NSS)
																					Customer at heart of everything Increase Service Impact Improve the way we do things
																					Zero <5K 5-50K
																					50K-500K 500K-5M >5M Potential Adverse health
																					impact Nil (no clinical impact) Realisation of minor adverse event (clinical impact 2 minor) Disruption to provision of
																					clinical services (clinical impact 3 moderate) Moderate reversible effect on health (clinical impact 3
																					moderate) Irreversible effect on health status (clinical impact 4 major) Severe adverse evetn occurs

Mitigating Actions

			Chair Review	
ID	Risk Description	Mitigating Actions	Outcome	Change comments
-	There is a risk of slippage to project objectives that may cause failure to deliver on objectives within the project timescale	 Project chair / co - chair & Pmg to track progress against agreed project plan timescales Progress of quarterly report to SDNDG & PTP 1st report to be completed for July 31 following steering group meeting on 23.07.18 	Accept	
-	There is a risk that NSQIG is unable to secure resources for analytics and G.P sessional time to suppport the project	 Project chair / PMg have e-mail confirmation of funding via Procurement Transformation Programme (PTP) Chair & PMg to track activity meeting funding agreement 	Accept	
	There is a risk that NSQIG fails to engage with key stakeholder groups	 Chair approval to send Communication SBAR & ToR to key stakeholder groups: SEND/ SDNDG/ Directors of Pharmacy / SSF NSQIG members to link with key professinal / Health Board groups Patient representation discussed: To identify most effective strategies to support patient involvement 		
NICOLCOA		4. Charles and the state of the	Accept	
	There is a risk that the project members are uncertain what is expected of them leading to poor engagement and progress of project plan	 Steering group minutes and action plan approved at each meeting. Escalation of any concerns to Chair & Co - Chair 	Accept	
-	There is a risk that the metrics developed do not support optimal datra reporting	1. Baseline metrics progressed with project analysts :presentation to Steering Group 23.07.18	Accept	
	There is a risk that Health Boards may not support a national formulary	1. Chair to discuss outcomes from process mapping exercise	Accept	
-	There is a risk that process mapping activities fail to identify alternative models of stoma prescribing	 Chair to discuss outcomes of process mapping excericse and plan on how we progress prescribing models. G.P representatives keen to progress alternative to G.P prescribing: first G.P attendance at 23.07.18 		
		meeting	Accept	

Mitigation Strategy Acceptance Tolerate the risk, perhaps because nothing can be done at a reasonable cost to mitigate it or the likelihood and impact of the risk occurring are at an acceptable level. Contingency These are actions planned and organised to come into force after the risk occurs. All actions taken to manage issues are contingency actions. Prevention Prevention actions are usually taken to reduce the likelihood of the risk occurring and before the risk is expected to occur (i.e. before the risk date). Reduction Reduction actions are taken to reduce the impact on the risk to acceptable levels. Reduction actions are also taken in advance of the risk occurring. This is a specialist form of risk reduction where the management of the risk is passed to a third party via, for instance, an insurance policy or penalty clause, such that the impact of the risk is no longer an issue for the health of the programme/work package. Not all risks can be transferred in this way. Transference

The Likelihood and Impact scores are combined by multiplication to give a Risk Rating or RAG score. This indicates how risks should be prioritised.

			Likelihood						
			Rare	Unlikely	Possible	Likely	Almost Certain		
	Î	Score	1	2	3	4	5		
	Catastrophic	5	5	10	15	20	25		
t t	Major	4	4	8	12	16	20		
Impact	Moderate	3	3	6	9	12	15		
=	Minor	2	2	4	6	8	10		
	Negligible	1	1	2	3	4	5		

KEY		
Risk Rating	RAG/ Combined Score	Action/Treatment
HIGH	15 – 25	Poses a serious threat. Requires immediate action to reduce/mitigate the risk.
MEDIUM	9 – 12	Poses a threat and should be pro-actively managed to reduce/mitigate the risk.
LOW	1 - 8	Poses a low threat and should continue to be monitored.

Health Impact

Number of people affected	Extent of potential adverse health impact
Zero	0 = Nil
Less than 5,000	1 = Realisation of minor adverse event. Small adverse impact on health status.
5,000 - 50,000	2 = Disruption to provision of clinical services resulting in minor treatment delays.
50,000 - 500,000 Likely to apply where the focus of our activity is within secondary care	3 = Moderate reversible adverse effect on health status. Disruption to provision of clinical services resulting in unacceptable delays to treatment.
500,000 - 5,000,000 Likely to apply where the focus of our activity encompasses both secondary and primary care.	4 = Irreversible effect on health status through extensive injury or major harm. Sustained loss of service.
More than 5,000,000. Relevant where the focus is on public health or population-wide activity.	5 = Severe adverse event occurs Death or long term morbidity Complete loss or permanent discontinuation of services.

Strategic Objectives (NSS)

- 1 Customers at heart of everything we do
- 2 Increase our service impact
- 3 Improve the way we do things

(customers relate to HB staff or

Be a great place to work (this is omitted as ?? Not relevant to NSQIG as specific to N

patients)

NSS)